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Executive

Our focus for the coming year will be on raising the bar, doing things better, being more efficient, and working with you to create a better place to live, work, play and invest.

This Annual Plan sets out what the council wants to achieve in the financial year 1 July 2008 to 30 June 2009 as it works towards what the community needs. It contains a budget that will directly affect your rates and decisions that could affect the place you live.

The plan outlines how the council will raise the funds to pay for all its activities over the year and measure its progress on what it has said it will do.

Rate Changes

The Long-Term Council Community Plan (LTCCP) projected an overall increase in Council rates of 5.0% to existing ratepayers for the 2008-09 year. Council has set the rate at 5.74% to existing ratepayers. The increase takes into account changes in the costs of projects and additional work on significant projects.

Issues Facing the District

One of the major issues affecting Council in the coming year is that of the rising cost of petrol. This cost has a direct affect on Council's roading budget through the increased price of bitumen.

Construction costs have also risen in relation to demand and the rising costs of raw materials. These costs impact Council in terms of building new and maintaining existing infrastructure. The costs of building a house will also increase with the new Building Accreditation process and legislation meaning more inspections will be undertaken for each building project by Council staff.

The second major issue is that of district growth. The district has experienced significant growth in the past five years reflected in the increased number of subdivisions and demand on Council infrastructure and services.

Demand for planning services is dependent on a number of external factors including population growth, market



Peter Harris - Mayor

This Annual Plan sets out what the council wants to achieve in the financial year 1 July 2008 to 30 June 2009 as it works towards what the community needs.

Summary

influences and political and economic confidence.

We have significant pressure on our resources in the coming year with major improvements required at a number of our water and wastewater plants. These projects are resource intensive and require careful planning over a number of years.

Projects

The LTCCP and Annual Plan signalled nearly \$28m expenditure on capital projects for 2008-09. All the projects are highlighted in the Annual Plan.

Five water or wastewater projects including: Southern Districts water supply at \$600,000; Tauwhare Pa wastewater \$220,000; Huntly wastewater upgrade \$310,000, Te Kauwhata \$600,000 and Ngaruawahia water supply plant upgrade at \$1.5m.

Roading takes a significant portion of the budget with \$4.7m being spent on 13km of area wide pavement treatment, \$4m on 120km of reseal on existing surfaces; and \$3.4m on 7.5km of seal extension.

Council will also continue the District Minor Improvements programme that provides funds for beautification and improvement of small towns and villages. Those identified for improvement in the 2008-09 year will include: a pull off bay in Gordonton, kerb and channel upgrades in Glen Massey, further footpath development in the Matangi area and the development and promotion of the Te Kauwhata Domain as a camping site with signage, plantings and toilets.

A Community Plan will be developed for Taupiri and reviews carried out on Raglan Naturally and Ngaruawahia- A New Era.

As a council we look forward to working with you all in the coming year to make progress in your towns and communities and build places that enhance your daily lives.




Gavin Ion - Chief Executive

As a council we look forward to working with you all in the coming year.

Key Consultation Issues

Council each year makes changes to a number of plans and projects that are outlined in its long term plan. Many of these issues require further consultation with ratepayers. The following outlines some of the key issues for consultation in the coming year. Further detail about the timeframes and issues will be provided throughout the year.

- Increase in General Rate

It is proposed to increase the general rate by 5.8% this year instead of the 5.0% increased outlined in the LTCCP. The rate increase takes into account rising costs of goods and services Council purchases.

Result: Following consultation Council has agreed on a general rate increase of 5.74%

- Increases in Targeted Rates

Council proposes to increase the targeted rates for water, wastewater, and stormwater. These proposed increases are the result of the rising standards (such as the Drinking Water Standards) and compliance costs for consents. Depreciation arising from revaluations and capital work is also contributing to the increases.

Increases in the District Wide refuse collection and Raglan recycling reflect the impact of recycling bins purchased during 2006/2007 but paid for over several years.

Result: Council received limited feedback on the targeted rates and the rates have therefore been set in line with the levels indicated in the Draft Annual Plan.

- Tauwhare Pa Wastewater Scheme

Council is rebudgeting a wastewater scheme for Tauwhare Pa. This project has been previously discussed with the community but is delayed pending confirmation of a Ministry of Health subsidy of 80% of the cost. The work is rebudgeted assuming that the subsidy will be reconfirmed in 2008/2009.

Result: Central government has recently approved additional subsidy funding. Council will investigate whether this will assist with the Tauwhare Pa Project. The project has been left in the budget for 2008/2009.

- It is proposed to continue the Huntly Pool rate to assist with the covering of the pool.

Result: Council did not receive any submissions on this matter. The Huntly Pool rate has been retained.

- Recycling Targeted Rate for Te Uku and Te Mata

A recycling targeted rate was introduced last year to cover half the cost of recycling bins in the two villages. Council is currently completing the property valuations and is considering levying this rate based on per dwelling rather than per property. The valuation will not be completed in time for the 2008/2009 year. The charge will be considered for the 2009/2010 financial year.

Result: Council did not receive any submissions on this matter. The targeted rate has been retained.

- Proposed Closure of Hamilton Agency

The Annual Residents Survey in 2006 did not support the establishment of an office in Tamahere. The results also cast doubt on whether the existing agency arrangement should continue with Hamilton City Council.

Council is therefore consulting on whether to continue with the agency arrangement. Under the agency agreement, Hamilton City Council collect rates and receive documentation on behalf of Waikato District. This costs \$15,000 per annum. With the increased use of electronic transactions and banking options Council believes that it may be timely to cease the agency agreement.

Result: In response to submissions, Council has agreed to continue with the Hamilton Agency and review the matter as part of the LTCCP.

- Annual Satisfaction Survey

The 2007 Annual Satisfaction Survey, which was conducted by telephone and post throughout the District, provided a general indication that residents and ratepayers did not want to pay more to increase the service levels for the following:

- o To retain building consent timeframes.
- o To increase the number of new bus shelters in the District.
- o To increase passenger transport fares in the District.
- o To bring forward the investigation into the two laning of the Wainui Road bridge.
- o To increase the number of housing for the elderly units in the District.
- o To increase walking and cycling facilities through targeted rates.

With the exception of passenger transport and building consent fees, it is not proposed to change the level of service for the activities listed. Some increases in passenger transport fares are proposed in response to cost increases from the service providers.

While the comments of residents are noted in relation to building consents, increases are necessary to accommodate the additional requirements for building accreditation.

Result: No further changes were made from the Draft Annual Plan.

- Fees and Charges

- a. Additional inspection requirements arising from the recently introduced building accreditation mean a significant increase in building control fees. Consultation has already been carried out on this issue.
- b. There has also been an increase in the charge out fee for the Senior Consultant Planner due to increased costs to Council.
- c. It has been assumed that the work outlined in the Tamahere Structure Plan will be carried out in the coming financial year. Development contributions required under this plan are still to be finalised.
- d. The septic tank disposal fee will increase from 1 December 2008 to fund the new reception facilities at Huntly and Raglan.

Result: Council received limited submissions in relation to fees and charges. Other than paragraph (d), no changes were made to the fees identified above.

- Tamahere Structure Plan

Council consulted late last year on an Amended LTCCP that proposed changes to the Development Contributions Policy and the Tamahere Structure Plan.

Council deferred a final decision on this matter until April 2008 so that further consultation could take place with affected parties specifically in the area noted as Sub-catchment A in the Amended LTCCP.

Council has now approved the amended LTCCP incorporating a Tamahere Roding Development Contribution for specified work in the area. In addition there are separate Development Contributions for smaller areas called Sub-catchments A and B that relate to individual roading improvements arising from localised development.

As part of the Amended LTCCP Council has introduced a new stormwater targeted rate for Tamahere of \$175.31 for the 2008/2009 year.

Result: This matter was resolved as a separate consultation process from the Annual Plan.

Corporate and Council Leadership

This section contributes to achieving all of the Community Outcomes identified in this document by providing a support role to all Council activities.

The Chief Executive is the principal policy advisor to the Council and provides the overall leadership and business planning for the organisation. Activities within this group include human resources, corporate and community planning and communications.

Through its community planning focus this activity co-ordinates the development of community plans in local areas, and Council's major planning documents like the Long-Term Council Community Plan and the Annual Report. This section also provides policy and direction for human resources activities relating to Council staff, and Council's communication activities.

Key Projects for 2008/09

The key community-focused projects in this activity are the development of a Community Plan for Taupiri and the review of Raglan Naturally and Ngaruawahia – A New Era.

Loan funding costs associated with the township development projects in Huntly, Ngaruawahia, Raglan, Meremere and other areas will also continue.

The Council also provides \$40,000 to assist with supporting events that take place in the District.

Council allocates \$200,000 a year as a District Minor Improvement Programme. This fund provides a means of undertaking beautification capital and maintenance works to improve the overall well being of the District. The focus is predominantly on the smaller towns and villages in the District.

The key corporate projects for this activity over the next year are:

- preparation of corporate documents required by the Local Government Act 2002, including the Annual Plan, Long-Term Council Community Plan and Annual Report: and
- production of communication material, including Council's newsletter The Link, to help promote strategic links between the organisation's activities and the Community Outcomes.

What we plan to do

Project	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Community Plan Implementation	1,370,000	1,140,000
Development of New Community Plans	10,000	5,000
Event Management	20,000	40,000
LTCCP – Community Outcomes	40,000	20,000
Consultants for Process Improvements	0	36,600

Variations between the LTCCP and Annual Plan

Council has revisited its approach to Community Plan implementation and through redefining the work programme, the overall cost has been reduced. As a result, the overall level of funding has been reduced. Funding required for Regional Community Outcomes has reduced this year due to the progress that has already been made.

Council has identified the need for additional funding to support events in the District. The Events Fund has been increased by \$20,000 to reflect this requirement.

Council has allocated \$36,600 to enable staff to identify and implement improvements in the way that major consent and other processes are undertaken and to enable work to be undertaken on Asset Management Plans and levels of service.

Key Projects

The main emphasis this year will be on District Minor Improvement Programme, Community Plan Implementation and loan repayment.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas.

Service Level	Checking Progress	Target 2008/09
The Local Government Official Information and Meetings Act is complied with.	No more than 10% of decisions are made in the public excluded section of the agenda.	10%
Council complies with legislative requirements in relation to the LTCCP, Annual Plan and Annual Report.	A clear audit opinion is achieved in each case.	100%
Engage Maori in decision-making.	At least 69% of respondents to a survey of local Maori are satisfied with the level of involvement and opportunities for Maori to engage with Council.	69%
Residents are satisfied that they are able to influence decisions that the Council makes.	At least 69% of residents in the Annual Satisfaction Survey agree that they have the opportunity to be involved and participate in the way the Council makes decisions.	69%
	Council develops and consults with the community on Community and Township Development Plans as they are developed.	100%, As plans are developed
Relationships between the Council and the community are enhanced.	At least 69% of residents in the Annual Satisfaction Survey understand how the Council makes decisions.	69%

Estimated Expenses and Revenue Statement - Corporate and Council Leadership

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Activity Expenditure			
Corporate and Council Leadership	4,195	4,294	4,473
	4,195	4,294	4,473
Less			
Internal Interest	0	159	0
Activity Expenditure	4,195	4,135	4,473
Activity Revenue			
Fees/Other Income	103	30	33
	103	30	33
Less:			
Internal Interest	15	0	5
Activity Revenue	88	30	28
Activity Surplus (Deficit)	(4,107)	(4,105)	(4,445)
Activity Surplus (Deficit) funded by			
Council Reserves	1,684	(918)	(3)
General Rate	(6,211)	(3,187)	(4,933)
Income Applied to Capital Works	420	0	491
	(4,107)	(4,105)	(4,445)

Estimated Capital Funding Requirements - Corporate and Council Leadership

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Capital Expenditure			
Renewal	1,050	0	0
	1,050	0	0
Loan Repayments (internal and external)	420	0	491
Total Capital Funding Requirements	1,470	0	491
Funded By			
Council Reserves	650	0	0
External Loans Raised	2,050	0	0
General Rate	(1,650)	0	0
Income Applied to Capital Works	420	0	491
	1,470	0	491

Variations between LTCCP and Annual Plan

The main variances between the LTCCP and the Annual Plan is that overhead costs have increased due to:

- Market salaries have increased at a faster rate than expected in the LTCCP.
- The LTCCP included provision for an extension to the Ngaruawahia Office building. The extent of the building upgrade exceeds the level indicated in the LTCCP.

Corporate Services

The Corporate Services group of activities provides a range of support and service delivery functions for Council, its community and ratepayers. In particular these are financial management, computer technology, property and legal functions.

The Finance department within the Corporate Services Group meet Council's accountancy and treasury requirements. The principal services include rates billing, maintaining the integrity of financial systems, financial reporting and advice, and internal audit and control.

The Information Services team provides an internal support service for core Council departments, activities, staff and elected members throughout the district. Council business requires expertise and specialised software fully integrated into the provision of customer services.

The cost of Finance and Information Services departments has been allocated across all Council activities.

The Property Management Unit is responsible for the management of all Council properties, furniture and plant.

The Safety of the Community is fundamental to ensure there is a plan to respond to hazards, risks and emergencies.

In addition, the Corporate Services area also supports a number of community activities through community contracts, grants and donations.

The group also provides the public face of Council through staffing the area offices, counter and call centre operations.

Key projects for 2008/09

Project

Ongoing replacement and maintenance of the Council's vehicle fleet each year.

LTCCP Projected Cost 2008/2009	Annual Plan Projected Cost 2008/2009
\$	\$
500,000 per annum	533,000

Property

The provision of this activity contributes to the Community Outcomes of Vibrant Local Communities and a Thriving Economy.

The Property Management Unit is responsible for the efficient management of all Council properties, plant and furniture. This includes development, sales and purchases, maintenance, leases and licenses to occupy. Council owns over 600 properties including offices, libraries, housing for the elderly units, reserves, public cemeteries, camping grounds, community houses, Raglan Harbour endowment properties, a wharf, community centres and halls.

Council's property portfolio is retained, managed and operated to ensure local communities have access to venues for recreational, cultural and governance activities. Community and civic halls and venues provide an environment for an extensive range of cultural and community-based social activities, including theatre, arts, band practice, indoor sports and clubs.

Council's housing for the elderly units provide well-maintained, affordable and safe living environments for elderly and disadvantaged tenants.

Libraries and office buildings are located to best serve the local communities, while reserve land is held for recreation and conservation purposes.

What we plan to do

Project

Project	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Energy Efficiency Review	11,000	11,000
Weed Control on Council Properties	11,000	11,000
District Information Centre Exterior Painting	11,000	11,000
Dog Pound Extension	0	125,000
Ngaruawahia Investment Property - roofing	13,000	13,000
Ngaruawahia Library - replace air-conditioning unit	54,000	30,000
Ngaruawahia Office - external painting	54,000	54,000
Ngaruawahia Plunket Rooms – Re-pile Perimeter Wall	11,000	11,000
Raglan Service Centre - Courtyard lighting	8,000	8,000
Raglan Service Centre - Exterior Painting	13,000	13,000

In addition to the above there are various halls that require work to be completed on them. This work is budgeted to be funded through the targeted rate for that specific hall.

Variations between LTCCP and Annual Plan

Ngaruawahia Dog Pound Extension:

As the number of dogs that are impounded has increased and the length of their stay is longer, there is a need to increase the number of kennels and runs at the current dog pound.

Ngaruawahia Library – (replace air conditioning unit):

The proposed budget has been revised as a result of a proposed revised project estimate.

How we know that we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas.

Service Level	Checking Progress	Target 2008/09
Maintenance and capital development of Council-owned properties is carried out in accordance with the Asset Management Plans.	To carry out annual inspections and audits of all Council-owned Raglan Harbour sites.	100%
All Council-owned buildings comply with the requirements of the Building Act 2004.	Maintain a current Building Warrant of Fitness for all Council-owned property.	100%
All Raglan Harbour navigational aids (beacons) are operational within 24 hours of a reported failure.	All Council-owned property meets the requirements of the Building Act 2004.	100%
All Raglan Harbour safety signs are operational within seven working days of notification of required repair or replacement.	A quarterly audit of all Raglan Harbour navigational aids confirms compliance with legislative requirements.	100%
	A quarterly audit of all Raglan Harbour safety signs confirms compliance with legislative requirements.	100%
Planned programme of refurbishment for the Housing for the Elderly units, is in line with the agreed Asset Management Plan.	Annually refurbish one unit in Huntly and one unit in Ngaruawahia.	One per site per year
	95% occupancy rate of the Council-owned housing for the elderly units.	95%

Area Offices

Customer First provides the interface between the Council and the community. It is responsible for daily face-to-face plus telephone services and provides administrative support to all other departments within Council. It also provides a “one stop shop” concept where the majority of enquiries can be dealt with effectively without customers needing to see more than one staff member.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
Deliver a full range of services and information in a prompt, professional and customer friendly manner.	Obtain a rating of “good” or better from 90% of respondents in a formal customer satisfaction survey, which will be carried out once each year.	90%

Community and Safety

Communities expect to live in safe environments. Council has a role to play in many aspects of community safety, particularly to help to diminish the adverse affects of emergencies on the community.

How we know we are on track

Much of the demand in this activity is related to growth in the district, but demand is more likely influenced by specific changes to the ‘hazard-scape’. The ‘hazard-scape’ is not readily predictable. Trends in the growth of hazardous material transportation, the effects of climate change and the possibility of pandemics (as examples) can be identified but not sensibly quantified. The current Civil Defence Plan requires regular reviews of the hazard-scape to identify changes.

The current Civil Defence Emergency Management Group Plan (CDEMG Plan) that covers the whole of the Greater Waikato Region (as required by Section 34 of the Civil Defence Emergency Management Act 2002) has an appendix that specifies the activities of the Waikato Valley Emergency Operating Area (WVEOA). The requirements of this Plan and the appendix identify outcomes and criteria critical to the management of Civil Defence in the district. These requirements are used to specify service levels and delivery strategies for the WVEOA.

Service Level	Checking Progress	Target 2008/09
Contribute to the effective operation of the Waikato Valley Emergency Operations Area (WVEOA) organisation in the provision of Emergency Operations Centre (EOC) and all the routine services to manage emergency management and civil defence services.	At all times Council shall support the current WVEOA requirements of the CDEMG Plan in accordance with section 34 of the Civil Defence Emergency Act 2002.	100%
	EOC radios are commissioned and functioning on mandated ES bands and are routinely tested at least monthly.	Monthly tests
	An annual training exercise is undertaken.	Annually

Grants and Donations

All key Community Outcomes of Vibrant Local Communities, Thriving Economy and Sustainable Living Environment are furthered through the provision of this activity.

Council makes contributions to a variety of community groups and projects to improve/enhance the social, cultural, environmental, arts, sporting capacity and infrastructure within the district.

Council administers discretionary funds, which reflect community needs on a self-determination basis. This activity promotes recreational activities, provides community facilities, and fosters arts, cultural and sports development. In addition, it engenders a greater sense of belonging to the local community.

What we plan to do

Council proposes the following grants to community organisations.

Grant	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Balloons Over Waikato	5,000	10,000
Care of the Aged Trust	0	20,000
Crime Prevention Trust	10,000	10,000
District Museum - Huntly	101,000	121,000
Ecosourced Waikato	2,000	2,000
Huntly Energy Efficiency Trust	0	10,000
Huntly Information Centre	60,534	60,534
Life Education Trust	5,000	5,000
Northern Surf Lifesaving	29,500	29,500
North Waikato Tourism*	4,000	0
Raglan Coastguard Grant	0	6,500
Raglan Information Centre	43,000	72,950
Sport Waikato	126,196	126,196
Switched onto Artz Huntly	3,000	3,000
Te Akau Volunteer Fire Force	0	20,000
Te Kauwhata Community Centre	8,300	0
Te Kauwhata New Premises for DISC	0	4,600
Tourism Waikato	10,000	0
Waikato District Sports Awards	5,000	5,000
Waikato Sculpture Trust	0	3,500
Waikato Museum	5,000	0
Whaingaroa Harbour Care**	20,000	0
Westpac Trust Air Ambulance	10,000	10,000

*Council has been advised that North Waikato Tourism is no longer actively operating.

**The Whaingaroa Harbour Care grant has been replaced by a \$10,000 supply contract.

Discretionary Funds *

	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Rural Wide	52,051	58,051
Huntly	47,051	43,615
Ngaruawahia	39,413	38,120
Raglan	23,402	21,830
Te Kauwhata	7,556	7,620
Meremere	2,443	2,949
Taupiri	3,084	2,815

* The funds that are made available to Community Boards and Committees are to be expended at their discretion. Guidelines on how to make an application for funding are available at any Council office.

Note: Total discretionary fund monies remain at \$175,000. The difference in allocation arises from using the 2006 census data compared with the 2001 census data being previously used.

Variations between LTCCP and Annual Plan

Tourism Waikato:

During 2006, Tourism Waikato ceased to operate. Council retained some funding in 2006/2007 to assist with tourism initiatives but the money has not been spent. Moving forward, there is no identified need for this grant. Council therefore elected to remove the sum of \$10,000 from the Annual Plan.

Waikato Museum:

During the 2007/2008 Annual Plan process Council consulted on and confirmed ceasing the grant as the Museum facilities within the district are of a higher priority.

Raglan Information Centre:

Rental of the current building where the information centre is situated needs to be extended, as the new building will not be operational from the beginning of the financial year.

Te Kauwhata District Information and Service Centre:

The organisation has moved premises and it is proposed to provide a grant is provided for a portion of the rental of the new premises. Council will continue to rent the old premises as the Council library is situated there.

Raglan Coastguard:

In the 2006/2007 financial year Council gave a grant to the Raglan Coastguard to cover the rental costs of the building situated on the Raglan Wharf. It is proposed to continue with this grant.

Whaingaroa Harbour Care:

Council will no longer pay a grant to the Whaingaroa Harbour Care, instead Council will offer to enter into a contract with Whaingaroa Harbor Care for the supply of plants to the value of \$10,000. This contract would be in place of previous grants.

Balloons Over Waikato:

Council has decided to increase its sponsorship contribution to this event due to the benefits it brings to the District.

North Waikato Tourism:

Council has been advised that North Waikato Tourism is no longer actively operating.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas.

Service Level	Checking Progress	Target 2008/09
Expenditure on grants and donations is consistent with the direction given in Council's LTCCP.	Quarterly internal audit and monitoring reports to Council Committees confirm that expenditure on grants and donations is consistent with the direction given in Council's LTCCP.	100%
Community grants programmes are completed on time, to the required standard and within budget.	Quarterly internal audit and monitoring reports to Council Committees confirm that grants programmes are completed on time, to the required standard and within budget.	100%
Required reporting is received from organisations that have been given grants.	Quarterly internal audit and monitoring reports to Council Committees confirm that reports have been received from organisations that have been given grants.	100%

Estimated Expenses and Revenue Statement - Corporate Services

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Activity Expenditure			
Area Offices	972	955	1,037
Community & Safety	157	158	156
Grants & Donations	1,195	726	636
Property	1,546	1,670	1,905
	3,870	3,509	3,734
Less:			
Internal Interest	0	16	23
Activity Expenditure	3,870	3,493	3,711
Activity Revenue			
Fees/Other Income	3,265	1,766	1,686
Grants/Subsidies	30	30	30
Targeted Rates	297	264	322
	3,592	2,060	2,038
Less:			
Internal Interest	71	68	71
Activity Revenue	3,521	1,992	1,967
Activity Surplus (Deficit)	(349)	(1,501)	(1,744)
Activity Surplus (Deficit) funded by			
Asset Sales	(424)	0	0
Council Reserves	577	529	(125)
General Rate	(1,605)	(2,016)	(1,667)
Income Applied to Capital Works	1,122	94	71
Non Funded Depreciation	(84)	(131)	(90)
Targeted Rate Reserves - Operational	65	23	67
	(349)	(1,501)	(1,744)

Estimated Capital Funding Requirements - Corporate Services

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Capital Expenditure			
Growth	3,421	4	165
Level of Service	37	0	0
Renewal	201	102	102
	3,659	106	267
Loan Repayments (internal and external)	55	199	167
Total Capital Funding Requirements	3,714	305	434
Funded By			
Asset Sales	250	0	0
Council Reserves	233	0	165
External Loans Raised	2,040	0	20
General Rate	8	0	13
Income Applied to Capital Works	1,122	94	71
Replacement Reserves	61	211	180
Targeted Rate Reserves - Operational	0	0	(15)
	3,714	305	434

Variations between LTCCP and Annual Plan

Grants & Donations - \$129k reduction

The LTCCP included \$106k funding from other organisations for Tiaki Tangata. As Waikato District Council no longer undertakes the accounting for this organisation their external funding has been excluded from the Annual Plan figures.

Fees/Other Income

Material Variances due to Miscellaneous Recoveries from Tiaki Tangata which decreased from \$106k to \$0.

Property - \$236k increase

Increase due to additional loan interest on Ngaruawahia building extension (\$115k), additional operating costs of Kopua Camp (\$60k) and feasibility costs for the development of the Raglan Wharf (\$40k).

Environmental Services

The Environmental Services group is primarily the regulatory arm of Council. It is closely linked to the community and the achievement of Community Outcomes through activities like animal and building control, resource management and consents planning, environmental health and liquor licensing.

Key projects for 2008/09

Project
To progress appeals to the Proposed District Plan and then complete the review of the Waikato District Plan.
Targeted monitoring of environmental issues and related enforcement proceedings.
Annual reviews of the 2005 State of the Environment Report.

Building Control

Council is accredited by the Department of Building and Housing as a Building Consent Authority. The Building Control Activity is responsible for issuing consents to allow building development in the district, as well as conducting inspections to ensure that building consent conditions are met and relevant legislation is complied with. This activity is also responsible for ensuring swimming pools are effectively fenced, administering building warrants of fitness for public buildings and ensuring earthquake prone and dangerous buildings are identified.

What we plan to do

Project	LTCCP 2008/2009	Annual Plan 2008/2009
Waikato-Wide Building Consent Process	\$ 21,000	\$ 21,000

Key Projects

The Waikato-Wide Building Consent Process project contributed to the success of being accredited.

How we know we are on track

Demand for planning services is dynamic and dependent on a number of externalities, which Council cannot influence or control. These include population growth, market stability, political confidence, demand and supply and the social evolution of communities. Consideration of efficient levels in terms of the number of relevant suitably trained staff employed and improvements in efficiency, consistency and customer service will allow Council to ensure sufficient resources are allocated to the building control area within Council to maintain and improve service levels.

Service Levels	Checking Progress	Target 2008/09
<p>Building Consents</p> <p>All applications for building consents are processed in accordance with statutory requirements and the provisions of the New Zealand Building Code.</p>	<p>All building consents required by statute are processed and issued with an average of 10 working days. (Note: the processing time allowed by the Building Act is 20 days)</p>	<p>100% within 10 working days</p>
<p>Building warrants of fitness</p> <p>Annually monitor and audit buildings in the Waikato District that hold Compliance Schedules.</p>	<p>50 of the 230 buildings are annually monitored and audited on a rotating basis.</p> <p>Annually audit all buildings with Compliance Schedules that provide sleeping care or paid accommodation. Confirm that property owners and their contractors are conducting regular maintenance on, and inspections of, these buildings.</p>	<p>50 buildings annually</p> <p>100%</p>
<p>Earthquake-prone buildings</p> <p>Monitoring of earthquake prone buildings is undertaken.</p>	<p>Implement Council's policy on Earthquake Prone Buildings.</p>	<p>Policy fully implemented</p>
<p>Swimming Pools</p> <p>Inspect all swimming pools in the district for legislative compliance.</p>	<p>Annually check 50 of the swimming pools currently on the Council's Swimming Pool Register, for compliance with the provisions of the Fencing of Swimming Pools Act 1987.</p> <p>Inspect all new pools for compliance.</p>	<p>50 pools checked annually</p> <p>100%</p>

Animal Control

The Animal Control activity is a community safety service mainly focused on the control of dogs in the community, the registration of all dogs, and the enforcement of relevant legislation and bylaws. Council has to be flexible in being able to respond to changing legislation. Council's Animal Control Officers also respond to reports of stray stock obstructing public roads. The activity is concerned with promoting the social and environmental well-being.

How we know we are on track

Other than the district growth projections, demand for services is not expected to change significantly. To assist in achieving the intended service levels, Council will be using a comprehensive database, which is linked to the National Database.

Service Level	Checking Progress	Target 2008/09
Unregistered Dogs Conduct regular routine patrols to detect unregistered dogs and to identify their owners.	Maintain a database of all registered dogs in the district. Annual registration is undertaken for all dogs on the database, with registration fees collected.	100% 100%
Dog Runs Dog owners are provided with sufficient public domain to meet their recreational needs.	Fenced dog exercise areas are clearly marked and maintained. Dog exercise areas are monitored on a weekly basis.	100% Weekly monitoring
Community Safety Minimise the intimidation of the community by uncontrolled dogs.	Urban areas, parks, playgrounds and recreational areas are patrolled on a weekly basis. Fully investigate at least 95% of complaints regarding dog control within 10 working days of notification. A declining trend in the number of dog attacks.	Weekly Patrols 95% Declining trend
Stray Stock Motor vehicle accidents that are caused by stock straying onto roads are prevented.	Respond to all complaints of straying stock immediately, and ensure stray animals are located and contained.	100%

Resource Management

Policy

This activity is principally about providing advice and facilitating land use in a structured and logical way. The purpose of this activity is to carry out Council's planning functions under the Resource Management Act 1991. The District Plan identifies resource management issues in the Waikato District, states objectives, policies and methods to address the issues. The Act prescribes a detailed plan-making process.

Consents Planning

Consents planning is primarily concerned with implementation of the District Plan. Through administration of the District Plan and other broader legislation such as the Resource Management Act 1991 and Local Government Act 2002, the primary emphasis of consents planning is sustainable management of the environment. In order to achieve this outcome, consents planning encompasses the regulation of the utilisation of natural and physical resources for the social, cultural and economic well-being of individuals and communities whilst ensuring there are no long-term adverse effects on the environment. Consents planning requires processing resource consents for subdivision and the use of land, balancing development opportunities with effects on the environment as a whole.

Monitoring

The purpose of the Monitoring function is to develop, maintain and implement a strategic monitoring framework to enable the consistent review and reporting on the suitability and effectiveness of the District Plan and its provisions; and the state of the environment and the consequences for future policy development for the Waikato District Council.

What we plan to do

Project

	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Conservation Fund Grants	50,000	30,000
Cultural Heritage	25,000	15,000
Free Vehicle Disposal	5,000	5,000
Notable Tree Project	0	10,000
Sub-Regional Growth Strategy	0	201,000
Waikato Biodiversity Forum	3,000	3,000

Variations between LTCCP and Annual Plan

Notable Tree Project

The initial assessment of heritage trees will be undertaken to monitor their condition including a programme of ongoing maintenance.

Sub-Regional Growth Strategy

The partnership of Hamilton City Council, Environment Waikato, Waipa and Waikato District Councils have embarked on the development of a sub-regional growth strategy that covers the administrative areas of the three territorial authorities and the associated area of Environment Waikato.

Through previous work undertaken it has been identified that there is a need to provide an integrated approach to growth management given the City and Districts have experienced significant growth in recent years and this is expected to continue. The respective councils want to take a strategic approach to managing growth and ensure that land resources are used efficiently and that associated infrastructure implications are understood, planned for and appropriately funded.

A Scoping Report was completed in April 2007, which outlined the basis and nature of such a strategy, together with the key tasks, timeframes and costs. The partners agreed to and adopted the scoping report in the latter part of 2007.

Strategy Project

The project will develop a sub-regional growth strategy that is agreed between the partners and involves:

- Agreement by key stakeholders on the essential elements of the strategy
- Appropriate consultation with key stakeholders and the wider community
- A growth strategy that outlines:
 - o Economic trends and drivers
 - o Residential and commercial/industrial land demand and supply
 - o Infrastructure and land-use sequencing and funding
 - o Development constraints
 - o Growth option evaluation criteria
 - o Preferred growth option with sub-regional settlement patterns defined
 - o An implementation plan including actions, timeframes, implementation agencies and monitoring framework.

Timeframes and Costs

The project which commenced in December 2007 is to be completed in time to allow consultation on the draft strategy to occur at the same time all Councils are consulting on their 2009 LTCCP's in March and April 2009.

The overall cost of the project is \$725,000, which is being shared by the four partner Councils.

Project Structures

In December 2007 a joint Committee was established by the four Council partners to provide the governance overview and driver of strategy development. In addition various senior staff groups have been established to assist with strategy formulation that include Council, Transit NZ and Land Transport NZ staff.

In addition, an External Consultant Project Manager has been appointed to assist and manage the project through to its completion and provide assistance to internal staff resources.

Project Phases

There are four main phases to development of the strategy being of which Phase 1 is underway:

Phase 1: Research Input

Phase 2: Option Development and Consultation

Phase 3: Preferred Option Development and Evaluation

Phase 4: Growth Management Strategy Document Publication, Consultation and Adoption

Benefits of Undertaking a Sub-Regional Growth Strategy

The benefits of completing a growth strategy, include,

- Defining the outcomes that may be expected, in particular, influences such as growth drivers, the future land use pattern, servicing needs, development staging, funding needs

- Linkages with other land use planning processes
- Linkages with other strategies such as the long term council community plan and the regional land transport strategies)
- The strong relationship between transport and land use, in particular the 10 year plans of Land Transport New Zealand and Transit New Zealand
- Compliance with the three major statutes: the Local Government Act 2002, the Land Transport Management Act 2003 and the Resource Management Act 1991

How we know we are on track

Council cannot manage demand for planning services, apart from its ability to influence and moderate public opinion. Demand for planning services is dynamic and dependent on a number of externalities, which Council cannot influence or control. These include population growth, market stability, political confidence, demand and supply and the social evolution of communities. However, Council can choose the extent to which it promotes items onto the public policy agenda. Consideration of efficient levels in terms of the number of relevant suitably trained staff employed and improvements in efficiency, consistency and customer service will allow Council to ensure sufficient resources are allocated to the resource management area within Council to maintain and improve service levels.

Service Level	Checking Progress	Target 2008/09
<p>Review of the District Plan</p> <p>The District Plan review commenced in 2002. It is currently in a "proposed" state and is expected to be largely concluded in 2008-09, subject to appeals.</p>	<p>Provide the community with the opportunity of formal input into the review by way of the appeals process.</p>	<p>100% compliance</p>
<p>District Plan</p> <p>Undertake Plan Changes over the life of the plan to address specific resource management issues as they arise.</p>	<p>Plan Changes are undertaken when required.</p> <p>Improvement in the effectiveness of the Plan is achieved through reporting via the three yearly State of the Environment Report.</p>	<p>As required</p> <p>Improvement demonstrated in three-year Report</p>
<p>Resource Consent</p> <p>Process resource consents in accordance with the provisions of the Resource Management Act 1991.</p> <p>Grant robust resource consents.</p> <p>Consents planning processes are robust.</p>	<p>Achieve 95% compliance with statutory timeframes for all consents.</p> <p>The effectiveness of all consents issued are monitored by ensuring conditions are adhered to and there are no adverse effects.</p> <p>Council gains a satisfactory result from the Ministry for the Environment's Annual Statutory Audit.</p>	<p>95%</p> <p>100%</p> <p>Satisfactory audit result</p>
<p>Monitoring</p> <p>Resource consents are inspected and effectively monitored.</p> <p>Audit the District Plan implementation and progress towards achievement of stated environmental outcomes.</p>	<p>Inspect and effectively monitor at least 20 resource consents per month.</p> <p>Report every three years on the results of State of the Environment monitoring.</p>	<p>20 per month monitored</p> <p>Three-yearly report</p>

Environmental Health

All activities and functions carried out by Environmental Health Officers are fundamental to Council achieving and maintaining a clean and healthy environment. The Environmental Health activity is responsible for improving, promoting and protecting the public health of the district, along with the provision and monitoring of all liquor licences and hazardous substances.

How we know we are on track

It is difficult for Council to predict the demand for this activity, other than to ensure that provision of services is in line with service demand and district growth projections.

Service Level	Checking Progress	Target 2008/09
Registered Premises Inspect registered premises within the district to ensure compliance with relevant legislation.	Inspect all registered premises annually.	100% annually
Nuisances Any nuisance, or condition likely to be injurious to health or offensive, is investigated by Environmental Health Officers	Respond to all nuisance conditions and complaints within one working day of notification.	100%
Infectious diseases Investigate infectious diseases.	Respond to all notifications within one day.	100%
	Maintain a register of infectious diseases.	Register maintained
	Reports are submitted to the Medical Officer of Health within five days of investigation completion.	100%
Liquor Licensing Process all liquor licence applications in accordance with the Sale of Liquor Act 1989.	Issue liquor licences and certificates within ten working days after receipt of all reports and required information, unless subject to objection.	100%

Waikato District Council

Estimated Expenses and Revenue Statement - Environmental Services

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Activity Expenditure			
Animal Control	722	672	774
Building Control	1,457	1,228	1,651
Environmental Health	394	366	420
Resource Management	2,857	2,441	3,228
Activity Expenditure	5,430	4,707	6,073
Activity Revenue			
Fees/Other Income	3,168	2,878	3,547
Less:			
Internal Interest	3	1	1
Activity Revenue	3,165	2,877	3,546
Activity Surplus (Deficit)	(2,265)	(1,830)	(2,527)
Activity Surplus (Deficit) funded by			
Council Reserves	(72)	(74)	(54)
General Rate	(2,193)	(1,756)	(2,473)
	(2,265)	(1,830)	(2,527)

Variations between the LTCCP and the Annual Plan

Animal Control

Operating expenditure has increased to cover staff wages and expenses for the National Dog Database.

Building Control

Increases in expenses reflect additional inspection and accreditation costs.

'Accreditation' is required by Government legislation to prove the standard of services provided by Council in Building Control is at such a level as to comply with requirements precipitated by the leaky dwellings issue.

Revenue has increased due to the additional inspections and the increase in the number of consents.

The increase in revenue also reflects the increase in fees to cover accreditation costs.

Environmental Health

Operating expenditure has increased to cover staff wages.

Resource Management

Operating expenditure has increased to cover staff wages and \$201,000 has been included for the Planning for Growth Strategy project.

There has been an increase in staff to cover the workload for consents and monitoring issues.

Community Assets

The main focus for the **Community Assets** group is the provision of water, wastewater services, stormwater, recycling/refuse collection, parks and reserves and library services in the district.

Key projects for 2008/09

Project	LTCCP	Annual Plan
	Projected Cost	Projected Cost
	2008/2009	2008/2009
	\$	\$
Southern Districts Water Supply – reticulation extension	1,600,000	600,000
*Tauwhare Pa Wastewater – collection and disposal system	0	220,000
Ngaruawahia Water Treatment Plant upgrade	1,703,000	1,500,000
**Ngaruawahia Wastewater Treatment Plant upgrade	0	0
**Huntly Wastewater Treatment Plant upgrade	0	310,000
Whale Bay wastewater collection and disposal system (design only)	1,135,000	200,000
Te Kauwhata Wastewater Treatment Plant upgrade	568,000	600,000

*Tauwhare Pa Wastewater was funded in 2007/2008 (\$1.834 million) but not undertaken as the Ministry of Health subsidy was not confirmed. The funding for 2008/2009 reflects the additional costs to complete the project.

**The Ngaruawahia and Huntly Wastewater plants are being upgraded to meet new discharge consent requirements and to provide increased septage capacity to meet growing demands. The total costs for the projects during 2007/2008 and 2008/2009 are \$1.975 million for Huntly and \$1.646 million for Ngaruawahia, which are substantially budgeted in 2007/2008 but the work will be completed in 2008/2009.

Water Supply

Council provides a high quality sustainable water supply to the community for domestic, commercial and farm use. Water from the Waikato River is treated at Council treatment plants at Ngaruawahia, Hopuhopu, Huntly and Te Kauwhata, and distributed to communities around these townships. Council purchases bulk water from Hamilton City and distributes it to communities at Gordonton, Puketaha, Newstead, Eureka, Matangi and Tamahere in the south eastern parts of the district, and Ruffell Road and Stonebridge in the south western parts of the District. The community at Raglan receives its drinking water from a spring and a bore, and Te Akau receives water drawn from a bore.

Council ensures that a high standard of production is maintained and monitors water quality to ensure compliance with Drinking Water Standards of New Zealand 2005.

What we plan to do

Operating Expenditure

Includes operation and maintenance of water, abstraction, treatment, storage and distribution of drinking water.

Water Operating Expenditure

	LTCCP 2008/2009	Annual Plan 2008/2009
	\$	\$
General District	83,000	116,000
Hopuhopu	81,000	81,000
Huntly	752,000	838,000
Ngaruawahia	510,000	563,000
Raglan	290,000	364,000
Southern Districts	1,378,000	1,263,000
Taupiri	63,000	77,000
Te Akau	8,000	12,000
Te Kauwhata	557,000	722,000
Western Districts	58,000	48,000
District Wide Water	0	115,000

Operating Projects

(Included in totals above)

Project	LTCCP 2008/2009	Annual Plan 2008/2009
	\$	\$
Southern District – Backflow Preventor Testing	5,000	5,000
General Districts- Water Policy Miscellaneous Studies	5,000	35,000
Huntly – Hydraulic modelling	0	8,000
Ngaruawahia – Network Improvements	0	8,000
Te Kauwhata – Hydraulic modelling	0	8,000
Raglan – Network Improvements	0	20,000
Te Kauwhata Water Association	33,000	33,000

Capital Projects greater than \$5000

Project	LTCCP 2008/2009	Annual Plan 2008/2009
	\$	\$
Huntly		
Replace Ribbed Mains (Great South Road)	114,000	120,000
Network Improvements	0	50,000

Project	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
New Water Meters	0	33,000
Preliminary Study on River Intake Replacement	0	25,000
New Connections	0	6,000
Ngaruawahia		
Miscellaneous pipe and valve replacement	17,000	6,000
Plant capacity upgrade	1,703,000	1,500,000
New Water Meters	0	14,000
System Extensions	0	50,000
Raglan		
Miscellaneous pipe and valve replacements	6,000	5,000
New connections	9,000	11,000
New water mains associated with subdivisional developments	170,000	171,000
Replace leaking tobys and water meters	17,000	0
Installation of UV treatment plant	0	230,000
New Water Meters	0	14,000
Southern Districts		
New connections	74,000	74,000
Replace water meters and backflow devices	17,000	17,000
Extensions and upgrades	1,600,000	600,000
Te Kauwhata		
Miscellaneous extensions	23,000	120,000
New connections	7,000	9,000
Broadband / link to software	0	10,000
Pipe work modification to isolate clarifiers	0	12,000
Replace water meters and backflow devices	51,000	25,000

Variations between LTCCP and Annual Plan

The Te Kauwhata Water Treatment operating costs have increased to reflect increased water demand in this developing area.

The District Wide Water expenditure is the cost of interest for loans.

There are additional project costs for Huntly to develop computer models for future design of the water supply system. This is also occurring in Te Kauwhata.

There is additional funding for minor pipe work improvements in Ngaruawahia, Raglan and Huntly.

Provision is made to continue the progress commenced in 2007/08 to install water meters on all commercial properties in Huntly, Ngaruawahia and Raglan.

Extensions are required to the networks in Ngaruawahia and Te Kauwhata due to growth.

Funding is provided to investigate the replacement of the water intake at Huntly.

Additional works are required at the Te Kauwhata Water Treatment Plant to enhance its operation.

A one-off joint study with Hamilton City Council has been proposed to look at an alternative water supply for the Hamilton and surrounding areas to improve water supply security.

The replacement of tobys and water meters will be funded from reserves not used in 2007/08.

Key Projects

The Ngaruawahia Water Treatment Plant upgrade will increase the Plant's capacity and ensure that it meets the New Zealand Drinking Water Standards 2005.

The Southern Districts Water Supply reticulation extensions are continuing to meet demand but at a lower level than was first envisioned. Funding is provided to commence pre-design work on a new Water Treatment Plant for the area.

An Ultra-Violet (UV) Treatment system is provided for Raglan to help ensure the supply will meet the New Zealand Drinking Water Standards 2005.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas.

Service Level	Checking Progress	Target 2008/09
No drinking water related illnesses occur within communities that receive drinking water from Council owned water supplies.	Comply with New Zealand Drinking Water Standards 2005 by sampling and testing of water as required by the standards.	100% compliance
Ensure availability of drinking water 24 hours a day.	Maintain reservoir levels above 40% at all times. Resolve all complaints concerning lack of water within three hours of notice.	Above 40% Three hours
Water connections are installed in a timely manner.	Records show that new water connections are installed within: Urban - 10 working days Rural - 20 working days of a request in writing and payment being received.	10 days 20 days
Adequate notice is given to consumers, prior to planned water shutdowns.	Records of planned shutdowns indicate that shut down notices were issued at least 24 hours before the shutdown of the water pipe network.	24 hours notice
Limit the period of water shutdowns.	Record of planned shutdowns indicates that shut down period did not exceed maximum of eight hours per day.	No more than eight hours per day
Ensure that the drinking water is free from unpleasant taste and odour.	No more than five complaints per month on bad taste and odour.	No more than five per month
Water supply is made available to all those who want to connect to the adjacent Council water supply.	Complete all water supply capital and renewal works within budget in the Annual Plan by the end of the financial year.	100%

Stormwater

The provision of an effective and efficient stormwater collection and disposal service contributes to the Community Outcomes of Accessible, Sustainable, Thriving and Safe Waikato.

The Council provides drainage systems to manage surface water run-off from urban and rural catchments in a way that achieves an optimum balance between the level of protection, minimum cost to the community and in an environmentally sustainable way.

Council staff carry out day-to-day operations of the urban drainage network, while the Council manages physical capital works through the use of external contractors.

The 45 rural drainage district committees operate and maintain the rural drainage networks, and the pumps are operated and maintained by Environment Waikato.

What we plan to do

Operating Expenditure

Provides for the operation and maintenance of stormwater collection, and disposal.

	LTCCP 2008/2009	Annual Plan 2008/2009
	\$	\$
General District	75,000	99,000
Huntly	155,000	197,000
Ngaruawahia	61,000	115,000
Raglan	66,000	104,000
Te Kauwhata	18,000	48,000

Capital Projects greater than \$5000 Projects

	LTCCP 2008/2009	Annual Plan 2008/2009
	\$	\$
General District		
Miscellaneous works	26,000	26,000
Huntly		
Miscellaneous pipe and manhole replacements	23,000	15,000
Reticulation extensions	114,000	114,000
Ngaruawahia		
Miscellaneous pipe and manhole replacements	34,000	11,000
Reticulation extensions	79,000	80,000
Pipe and Manhole Extensions	0	23,000
Raglan		
Miscellaneous pipes and manhole replacement	11,000	40,000
Reticulation extensions	136,000	123,000

Projects	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Stormwater capital improvements	34,000	50,000
Te Kauwhata		
Reticulation upgrade to accommodate growth	28,000	100,000
Miscellaneous pipe and manhole replacement	0	15,000
Tamahere		
Erosion Control outlet structures	0	174,000
Install Road Culverts	0	35,000
Upgrading of existing drains	0	87,000

Variations between LTCCP and Annual Plan

Additional expenditure is provided for investigation works in Ngaruawahia and Te Kauwhata.

Specific works have been identified during the Structure Plan process in the Tamahere area to address stormwater issues.

Certain on-going pipe and manhole replacements and reticulation extensions will continue, but will be funded from 2007/08 reserves.

Key Projects

Preparation work to obtain comprehensive urban stormwater discharge consents from Environment Waikato will be undertaken.

Council will continue to improve and expand the existing stormwater networks in Raglan and Te Kauwhata to cater for growth.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas.

Service Level	Checking Progress	Target 2008/09
Minimise effects of stormwater discharges on the receiving environment.	Comply with stormwater discharge resource consents.	100%
Minimise or eliminate damage to property due to flooding.	Maintenance work on sumps, drains and watercourses completed by 30 April each year.	100% by 30 April
	All drainage committees are notified of work required and receive financial reports by 1 December every year.	100% by 1 December
	Reduction in the number of complaints related to flooding.	Declining Trend

Wastewater

The provision of an effective and efficient wastewater collection and disposal service contributes to the Community Outcomes of Accessible, Sustainable, Thriving and Well Waikato.

The Council provides wastewater collection, treatment and disposal for residents in Huntly, Ngaruawahia, Te Kauwhata, Meremere, Raglan, Hopuhopu, and Horotiu with smaller facilities serving some of the residents in Te Kowhai, Matangi and Maramarua. Council aims to provide this service efficiently and effectively to minimise effects on the environment.

Council staff carry out day-to-day operations while the Council manages physical capital works through the use of external contractors.

What we plan to do

Operating Expenditure

Includes operation and maintenance of wastewater collection, treatment and disposal.

	LTCCP 2008/2009	Annual Plan 2008/2009
	\$	\$
District Wide	0	188,000
General District	119,000	77,000
Hopuhopu	25,000	36,000
Huntly	695,000	733,000
Maramarua	12,000	12,000
Matangi	34,000	129,000
Meremere	97,000	132,000
Ngaruawahia	427,000	506,000
Raglan	549,000	705,000
Taupiri	306,000	152,000
Te Kauwhata	377,000	356,000
Te Kowhai	10,000	13,000

Operating Projects

(included in totals above)

	LTCCP 2008/2009	Annual Plan 2008/2009
	\$	\$
Matangi Wastewater Treatment Plant Sand Filter Replacement	0	79,000
General Districts- Miscellaneous project investigations.	11,000	11,000
Huntly- System Performance and condition monitoring	11,000	5,000
Meremere – system performance and condition monitoring	5,000	15,000
Meremere Wastewater Plant Performance Study	0	5,000

	LTCCP 2008/2009 \$	Annual Plan 2008/2009 \$
Ngaruawahia – system performance and condition monitoring	11,000	10,000
Raglan – system performance and condition monitoring	11,000	1,000
Raglan – Study into Pumping and Storage of Stations supplying Marine Parade Pump Station	0	10,000
Te Kauwhata – system performance and condition monitoring	9,000	2,000

Capital Projects greater than \$5000

Projects

	LTCCP 2008/2009 \$	Annual Plan 2008/2009 \$
General District		
Tauwhare Pa collection and disposal system	0	220,000
Hopuhopu		
Miscellaneous manholes and pipe renewals	0	5,000
Huntly		
Miscellaneous manholes and pipe renewals	23,000	30,000
Replace pump station pipework	8,000	12,000
Replace monitoring equipment	17,000	0
Wastewater discharge consent renewal	0	80,000
Upgrade Wastewater Treatment Plant	0	310,000
Maramarua		
Improvements to Wastewater Treatment Plant	0	8,000
Replacement of Wastewater Tanks	0	15,000
Matangi		
Wastewater options study	0	15,000
Land purchase for Treatment Plant	0	90,000
Miscellaneous manholes and pipe renewals	0	5,000
Meremere		
Infiltration Elimination	0	75,000
Improvements to Wastewater Treatment plant – Stage 1	0	50,000
Ngaruawahia		
Miscellaneous manholes and pipe renewals	11,000	20,000
Replace submersible pumps	10,000	11,000
Wastewater discharge consent renewal	0	80,000
Safety Grills	0	18,000

Projects

Raglan

	LTCCP 2008/2009 \$	Annual Plan 2008/2009 \$
Miscellaneous manholes and pipe renewals	11,000	15,000
Network extensions to service new developments	114,000	145,000
Whale Bay wastewater collection and disposal system	1,135,000	200,000
Marine Parade Pumpstation Upgrade	0	250,000
Dissolved Oxygen Monitoring equipment at Raglan Wastewater Treatment Plant.	0	50,000

Te Kauwhata

Wastewater extensions to service new developments	23,000	30,000
Replace monitoring equipment	17,000	17,000
Upgrade treatment plant	568,000	600,000
Mahi Road Pumpstation Upgrade	0	250,000
Miscellaneous manholes and pipe renewals	0	5,000
Blunt Road Pump station	0	5,000

Variations between LTCCP and Annual Plan

Overall, several on-going activities (e.g. system performance and manhole and pipe renewals) will continue but will be funded from 2007/08 funds.

General

Districts: The District Wide Wastewater expenditure is the cost of interest for loans.

Huntly: The Huntly Wastewater Treatment Plant resource consents are due for renewal and funding has been advanced to get this process underway.

Maramarua: The two Maramarua projects are to upgrade the Wastewater Treatment Plant as identified in the plant review undertaken in 2007/08.

Matangi: It is proposed to undertake a study of the current plant and determine whether improvements are required.

Provisions have been made to enable the Plant at Matangi to be expanded in the future to allow for growth.

A provision is made for minor repairs and upgrades that have been identified.

Meremere: The wastewater pipes have been allowing stormwater into the network and causing issues at the wastewater treatment plant. Provision has been made to identify and commence repairs.

Provision is made to investigate the performance of the Meremere wastewater treatment plant and to undertake Stage I of the improvement works.

Ngaruawahia: The Ngaruawahia Wastewater Treatment Plant resource consents are due for renewal and funding has been advanced to get this process underway.

There is a project is to install safety grills in the Ngaruawahia wastewater pump stations to help protect staff.

Raglan: The Marine Parade Wastewater Pump Station requires a significant upgrade to ensure it's performance is to the required standard.

There are operational power savings by installing an automated monitoring and control system for dissolved oxygen at the Raglan Wastewater Treatment Plant.

Consultation and initial design work are proposed for the Southern Whale Bay and Wainui Road areas.

Te Kauwhata: The Mahi Road Wastewater Pump Station requires a significant upgrade to ensure its performance to the required standard and to cater for growth.

There is a opportunity to bypass the Blunt Road Pump Station and reduce operating and maintenance costs.

The Te Kauwhata Waste Water Treatment Plant resource consent renewal has been applied for, and funding provided for the process plus proposed planting mitigation works.

Taupiri: The operating expenditure for Taupiri has been less than originally anticipated.

Key Projects Subject to Ministry of Health Subsidy

The Whale Bay Wastewater collection and disposal project has been delayed a year to allow more consultation to be undertaken and the design work to commence.

Key Projects

Continuation of the upgrade of the Huntly Wastewater Treatment Plant.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
Discharges to lakes, streams and rivers do not cause closure of these areas to public access.	Compliance with resource consent conditions granted for such discharges.	100% compliance
Reduce health risks arising from sewage overflows at pump stations or manholes.	Instances of overflows are maintained below 10 per year.	100%
	Clean up all overflows and disinfect the area within eight hours.	100%
	Network blockages per town are kept below 40 per year.	100%
Wastewater service is available 24 hours a day.	Action all complaints on wastewater within 12 hours of notice.	100%
Wastewater services are improved and remain affordable.	All wastewater capital and renewal works are carried out within agreed timeframes and budget, as set out in the Asset Management Plan.	100%

Solid Waste Management

Council provides solid waste management services for the vast majority of residents in the district. The services provided by Council include domestic refuse collection, kerbside recycling collection, recycle/refuse transfer stations at Te Uku, Te Mata and Raglan. Waste education programmes are delivered via external providers, and recycle depots. Council also owns four closed landfill sites at Huntly, Raglan, Te Kauwhata and Ngaruawahia which are monitored by Council.

What we plan to do

Operating Expenditure

Provides for the leasing cost of the Raglan refuse transfer station and implementation of a waste minimisation programme.

Project	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Waste Minimisation Programme	65,000	88,000
Raglan refuse transfer station	251,000	155,000
Huntly refuse transfer station	244,000	22,000
Te Kauwhata refuse transfer station	84,000	9,000
Ngaruawahia refuse transfer station	53,000	0

This budget provides for weekly domestic refuse collection and kerbside recycling services in the district. Xtreme Waste provides a prepaid bag refuse collection service at Raglan, therefore, there are no Council expenses for refuse collection at Raglan.

Project	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
General District refuse collection	1,089,000	906,000
General District kerbside recycling	326,000	290,000
Raglan Kerbside recycling	67,000	103,000
Landfill operation costs	65,000	69,000

Capital Projects greater than \$5000

Project	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
General Districts		
Flow Meter at Leachate pump site	0	5,000
Raglan		
Transfer Station toilet	0	40,000

Variance between LTCCP and Annual Plan

The funding splits to the Raglan refuse transfer station were adjusted last year after the signing of the seven-year contract and lease with Xtreme Waste.

The Raglan Kerbside recycling service costs have increased and reflect the reallocation of costs from the Transfer Station.

Provision has been made to upgrade the toilet facilities at the Raglan refuse transfer station.

The Waste minimisation funding has increased to reflect additional education work.

The seven-year leasing of the Huntly and Te Kauwhata refuse transfer station have reduced the costs of providing these services. Council has decided not to provide a refuse transfer station in Ngaruawahia as the kerbside service is able to address current needs.

The seven-year contract for the district wide refuse collection service resulted in reduced costs for 2008/09 although they are expected to increase in 2009/10.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
Provide (through lease arrangements) three refuse transfer stations at Huntly, Raglan and Te Kauwhata, with each operating five days per week including weekends. Opening hours vary for each site. The facilities are intended for the exclusive use of district residents.	A declining trend in the waste tonnages per head of population sent to landfill from all refuse transfer station sites. Respond to all public complaints within three working days of notification. Undertake monthly inspections of the transfer stations and review the leasees performance to ensure compliance with the lease specifications.	100% 100% 100%
Provide weekly refuse and kerbside recycling collections within the district. Extend the collection area for refuse and kerbside recycling where sufficient demand exists, and the service can be economically provided.	Action any complaints regarding refuse collection and disposal within three working days of notification. Monitor quantities of refuse and recycled materials collected in the district.	100% 100% monitored
Comply with conditions of resource consents at closed landfill sites. Control of noxious plants at landfill sites.	Sample and monitor closed landfills in accordance with the resource consent conditions. Undertake annual weed control programmes at each site.	100% compliance
Residents are satisfied with refuse and recycling services provided by Council.	An increasing trend in resident satisfaction with refuse and recycling services.	Increasing trend

Parks and Reserves

Council provides a wide range of services and amenities within the parks and reserves activity, including recreation facilities such as sports parks, reserves for other active and passive use, esplanade reserves, and conservation and amenity reserves, swimming pools at Huntly and Ngaruawahia, public toilets, cemeteries and walkways.

What we plan to do

Project	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Aro Aro Inlet Enhancement Works	21,000	21,000
Cemetery mapping	0	5,000
District Wide – Additional Rubbish Bins	5,000	5,000
District Wide – Amenity Lighting	22,000	44,000
District Wide – Esplanade reserve land purchase	27,000	28,000
District Wide – Esplanade Reserves fencing	22,000	22,000
District Wide – General Sports facility upgrades	55,000	55,000
District Wide – Off-road walkways fencing	22,000	22,000
District Wide – Reseal Tennis Courts	16,000	17,000
District Wide – Sports and Passive Reserves Land purchases	165,000	165,000
District Wide – Tree Maintenance	32,000	32,000
General District – Street Furniture	0	26,000
Huntly Pool – renew north end fence	11,000	11,000
Huntly Pool Upgrade Building	0	123,000
Kainui Lake access development	20,000	0
Lake Hakanoa maintenance paths/jetty/plants	23,000	32,000
Lake Kainui – general works	0	7,000
Lake Kainui Management Plan Maintenance	13,000	13,000
Lake Rotokauri – general maintenance	0	23,000
Lake Rotokauri sunny dunny	0	13,000
Lake Weavers Reserve Maintenance	42,000	63,000
Matangi Village Reserve Development	0	5,000
Ngaruawahia Great South Road toilets upgrade/replace	110,000	100,000
Ngaruawahia Pool renew east side and staff entry fences	11,000	0
Ngaruawahia Pool renew lights	8,000	8,000
Ngaruawahia Pool renew paving	11,000	11,000
Ocean Beach dune protection	5,000	5,000
Ohinewai Recreation Reserve carpark & access	9,000	9,000
Raglan Greenslade Road Playground	38,000	0

Project	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Raglan Wainui Rd toilets upgrade/replace (when Museum work done)	55,000	0
Raglan Walkways (as per structure plans)	70,000	70,000
Reserve Management Plans	0	10,000
Rotokauri Lake carpark on Bunyard Rd	16,000	0
Rotokauri Lake general works	63,000	39,000
Ruapuke Car Park improvements	0	21,300
Taitua walkway	11,000	11,000
Tamahere Gully Care	11,000	11,000
Tamahere Walkways (as per structure plan)	105,000	275,000
Waikato River Bank Enhancement	5,000	6,000
Woodlands annual grants	10,000	10,000
Woodlands carpark sealing	44,000	0
Woodlands repairs & maintenance (painting)	0	50,000
Woodlands refurbishment	0	50,000

Variations between LTCCP and Annual Plan

Cemetery Database

Provision is made to update the current cemetery plans to a computerised system.

Genesis Aquatic Centre, Huntly

Additional funding has been provided for the upgrading of the filtration and chlorination systems.

Kainui Lake access development

Access works for the Lake Kainui entrance have been delayed while negotiations continue with the landowner involved.

Kainui Lake – general works / Lake Rotokauri – general maintenance

Additional funding has been provided for general maintenance works at Lake Kainui and Rotokauri.

Ruapuke Car Park

Provision is made to upgrade the car park.

Raglan Greenslade Road Playground

The Greenslade Playground upgrade has been delayed due to other high priority works.

Rotokauri Lake carpark on Bunyard Rd

The Rotokauri Lake carpark works were able to completed in 2007/08 so no funding is required in 2008/2009.

Rotokauri Lake sunny dunny

There is allowance in 2008/09 to provide a toilet at Lake Rotokauri.

Woodlands carpark sealing

The Woodlands carpark sealing has been delayed with the most urgent works completed in 2007/2008.

Reserve Management Plans

Provision has been made for assistance with the development of the reserve management plans in 2008/2009.

General District – Street Furniture

A programme will commence to upgrade the districts refuse bins and other street furniture.

Woodlands repairs & maintenance

The Woodlands Homestead is in need of urgent painting and building repair.

Tamahere Walkways (as per structure plan)

Additional walkways have been identified through the review of the structure plan funding.

Key Projects

Additional walkways were identified in the Structure Plan process in the Tamahere area.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
<p>Customer Satisfaction</p> <p>Customers are satisfied with parks and reserves, including sports fields and playgrounds.</p>	<p>Greater than 80% resident satisfaction with Waikato district parks and reserves, as measured by Council's Annual Satisfaction Survey. This target level of satisfaction should increase incrementally over the next ten years to 85% in 2016 (76% in 2007).</p>	80% increasing
<p>Customers are satisfied with public toilets.</p>	<p>Greater than 45% resident satisfaction with Waikato district public toilets, as measured by Council's Annual Satisfaction Survey. This target level of satisfaction should increase incrementally over the next ten years to 60% in 2016 (39% in 2007).</p>	45% increasing
<p>Safety and Health</p> <p>Public reserves are safe.</p>	<p>Less than five complaints per year relating to hazards on reserves.</p>	Less than five
<p>Public playgrounds are safe.</p>	<p>All public playgrounds continue to comply with playground safety standard (NZS 5828:2004).</p>	100%
<p>Public toilets are maintained to an appropriate hygiene standard.</p>	<p>Less than 10 complaints per year relating to toilet hygiene.</p>	100%
<p>Public swimming pools are safe and meet health standards.</p>	<p>Ngaruawahia and Huntly swimming pools continue to comply with the water quality standard (NZS 5826:2000).</p>	100%
<p>Cemeteries are maintained to an appropriate standard.</p>	<p>Less than 10 complaints per year relating to condition of cemeteries.</p>	100%
<p>Availability</p> <p>The public has access to reserves, sports fields and public toilets.</p>	<p>The public has free access to reserves, sports fields and public toilets apart from where exclusive use is granted for events or seasonal usage.</p>	Free access

Service Level	Checking Progress	Target 2008/09
Responsiveness Council is responsive in relation to parks and reserves facilities.	Respond to all complaints within three days of customer notice.	100%
Efficiency and Cost Planned projects are undertaken in an efficient and cost-effective manner.	All projects are completed within agreed timeframes and budget.	100%

Libraries

Waikato District Council's Libraries provide a wide range of library and information services at Huntly, Ngaruawahia, Raglan, Te Kauwhata and Meremere, including a wide range of up-to-date books, DVD's, CD's, computer programmes and games, digital resources, free access to the Internet, value-added services including fax, photocopying, and laminating, and public space – a "living room away from home". There are also volunteer community libraries at Te Akau, Waitetuna and Perrin Park in Te Kowhai.

What we plan to do

Project

	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Adult's books	186,000	186,000
Audio Visual materials	13,000	13,000
Children's books	66,000	66,000
DVDs	11,000	11,000
Electronic Games	6,000	6,000
Music CDs	6,000	6,000

Key Projects

Staff are reviewing the services at Meremere library with the intention to provide an online computer cataloguing service.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
The library provides books, CD's, DVD's that reflect the library users' requirements.	Library stock is purchased in accordance with the Libraries Collection Development Policy.	100% compliance
<p>Electronic resources are available to library members.</p> <p>Customers are satisfied with the service they receive.</p> <p>Waikato District residents can access neighbouring authorities' libraries at no direct cost.</p> <p>The library offers a modern collection.</p>	<p>Free internet access is available at the four main libraries.</p> <p>A minimum of 12% of the library stock budget is spent on DVD's, CD's and computer programmes/games.</p> <p>The subscription to the electronic database is maintained.</p> <p>The biannual library survey shows that over 85% of respondents rate the library as good or better.</p> <p>The library agreements with Hamilton City, Waipa District Cambridge Branch, Matamata-Piako and Franklin Libraries are current and enable WDC residents to access the library services at no direct cost.</p> <p>The average age of the collection is less than five years. (Note: this is based on the active collection being books less than 10 years old. Books older than 10 years are generally reference items, local history or core stock).</p>	<p>Free access</p> <p>12% minimum</p> <p>Subscription maintained</p> <p>Over 85%</p> <p>Free access between libraries maintained</p> <p>Average age less than five years.</p>

Estimated Expenses and Revenue Statement - Community Assets

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Activity Expenditure			
Libraries	1,759	1,765	1,837
Parks & Reserves	3,832	3,684	4,320
Solid Waste Management	1,566	2,246	1,643
Stormwater	722	709	869
Wastewater	2,413	2,653	3,192
Water	3,660	3,692	4,220
	13,952	14,749	16,081
Less:			
Internal Interest	282	382	271
Activity Expenditure	13,670	14,367	15,810
Activity Revenue			
Fees/Other Income	4,611	1,229	2,137
Financial Contributions	1,011	1,744	504
Grants/Subsidies	3,924	622	194
Targeted Rates	6,945	7,518	7,778
	16,491	11,113	10,613
Less:			
Internal Interest	154	298	172
Activity Revenue	16,337	10,815	10,441
Activity Surplus (Deficit)	2,667	(3,552)	(5,369)
Activity Surplus (Deficit) funded by			
Council Reserves	995	791	1,412
General Rate	(6,755)	(6,372)	(6,123)
Income Applied to Capital Works	7,213	1,299	313
Targeted Rate Reserves - Capital	700	119	(220)
Targeted Rate Reserves - Operational	514	611	(751)
	2,667	(3,552)	(5,369)

Estimated Capital Funding Requirements - Community Assets

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Capital Expenditure			
Growth	7,438	5,585	5,186
Level of Service	4,168	474	982
Renewal	3,586	1,381	1,962
	15,192	7,440	8,130
Loan Repayments (internal and external)	244	654	604
Total Capital Funding Requirements	15,436	8,094	8,734
Funded By			
Asset Sales	150	0	0
Council Reserves	2,499	1,808	1,023
External Loans Raised	130	0	2,676
General Rate	513	190	476
Income Applied to Capital Works	7,213	1,299	313
Internal Loans Raised	0	1,925	0
Replacement Reserves	3,955	2,410	2,747
Targeted Rate Reserves - Capital	700	65	720
Targeted Rate Reserves - Operational	276	397	779
	15,436	8,094	8,734

Variations between LTCCP and Annual Plan

Libraries

Allowance has been made for additional staff at Te Kauwhata Library.

Parks & Reserves

Increases have been made for additional staff and management. Increased depreciation is also recognised.

Solid Waste Management

The new contract for recycling and refuse collection plus leasing of Te Kauwhata, Huntly and Raglan Refuse Transfer Stations have resulted in savings. The additional funding of the recycling facilities at Te Mata and Te Uku offsets some of this.

Stormwater

Funding has been increased for additional staff resources in this area, partly offset by lower depreciation costs.

Wastewater

Increased depreciation costs are recognised.

Water Supply

Additional staff resources are needed. The costs to procure water from Hamilton City have also increased.

Activity Revenue

Due to increased operational and capital costs (as identified under each activity section) some Targeted Rates have increased. Refer to the Funding Impact Statement for specific changes.

Transportation Services

Transportation has the highest expenditure of any of the Council's activities.

The Waikato District Transportation Network

The transport network in the Waikato district is dominated by road transport as the district is predominately rural. There are significant stretches of State Highway passing through the district such that the highways form an integral part of the transportation network, connecting the regions and major cities. State Highway One almost bisects the district from north to south, hence the rapid development of the Auckland to Cambridge expressway is important. The "interim" State Highways: 39 and 1B, continue to grow with more and more traffic using them. Highways 26 and 23 provide important links between Hamilton City and Morrinsville and Raglan respectively. The North Island Main Trunk railway line essentially follows State Highway One and provides opportunity for alternatives to road transport. The rail link to the ports of Tauranga and Auckland are important for bulk freight movement and will be utilised by major companies such as Genesis Energy in the next few years. The use of rail for commuters between Hamilton and Auckland has been tried in the past but continues to hold its potential. The Waikato area has about 10 percent of the country's population, and approximately 20 percent of the nation's heavy vehicle movements occur in the region, highlighting the strategic position of the district. The greater Hamilton City area is expected to experience 97 percent of the region's population growth, and this impacts on the district through high residential growth in the wards bordering the city.

Key projects for 2008/09

Project

13km of area wide pavement treatment (sealed road renewals)

120km of sealed roads are resurfaced

Reconstruction of:

- Riverview Terrace

7.5km of seal extension

Implementation of Structure Plans

- 2008/09

Wrights Bridge replacement

	LTCCP Projected Cost 2008/2009	Annual Plan Projected Cost 2008/2009
	\$	\$
13km of area wide pavement treatment (sealed road renewals)	3,900,000	4,738,000
120km of sealed roads are resurfaced	2,800,000	4,107,000
Reconstruction of:		
- Riverview Terrace	200,000	0
7.5km of seal extension	3,300,000	3,445,000
	per annum	
Implementation of Structure Plans		
- 2008/09	2,000,000	1,631,000
Wrights Bridge replacement	700,000	0

Transportation Network Administration

This activity includes the administration of the transportation network, including Council's inhouse contract administration and design unit. Council's Transportation Group is responsible for the asset management and operation of the Transportation Network. Under the Land Transport Management Act - 2003, Council is required to produce a Land Transport Programme that is consistent with the New Zealand Transport Strategy or the Regional Land Transport Strategy.

Key Projects

Land Transport Programme administration, Pavement Management System administration, management of in-house Contracts and Design Business Unit.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
The pavement management system is maintained and used to develop robust short and long-term programmes.	On a two-year cycle, the asset condition is assessed and modelling is used to establish a rolling three-year programme for pavement renewal and resurfacing, which is verified by field inspection.	Every two years
The Contracts and Design Business Unit completes the design and supervision of named projects and schedules the year's works so that projects are constructed at suitable times of the year.	All projects are completed within agreed time-frames and budgets.	100%

Corridor Maintenance

The transport network includes not only the paved road and footpath surfaces, but also the land between the property boundaries that make up the road reserve, all of which is referred to as the transport corridor. Corridor maintenance activities include: traffic services (signs and road marking), carriageway (street) and amenity lighting (including some under veranda lights), amenity works/corridor maintenance (mowing, weed spraying, street cleaning, kerb sweeping and catch pit cleaning, litter patrol and bin cleaning), removal of graffiti, and the maintenance of railway/road level crossing warning devices. Corridor maintenance serves three purposes - it assists road safety by creating a consistent driving environment, improves the efficiency of traffic flow and drainage systems, and creates a tidy and consistent appearance throughout the communities and rural areas in the district. Our aim is to provide an appropriate level of service that achieves these goals for an affordable cost. In doing so Council recognises that it is cost effective to carry out maintenance routinely, especially for mowing, weed control, street sweeping and litter collection, rather than respond to problems as they arise.

What we plan to do

Council plans to maintain the road corridors to a standard that meets the specified service levels.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
The number of requests relating to corridor maintenance is monitored over time and the analysis of them is used as a basis for continuous improvement.	All complaints (as recorded in Council's customer request management system) are monitored and are responded to within 24 hours of receipt and any appropriate works are programmed and undertaken promptly. The number and nature of requests are monitored over time and analysed to form a basis to target continuous improvement.	100% Reduction in number of complaints
All corridor maintenance is undertaken and completed to a high standard.	Contracts are regularly monitored for performance and any non-performance is addressed promptly by the contractor within the specifications of the contract documents. Audits undertaken by Land Transport NZ are favourable and any issues identified are addressed.	100% compliance with contract conditions Favourable audit results
Lighting: All street and carriageway lighting is maintained with minimal outages. An annual increase in the community's perception of and satisfaction with the district's lighting.	All streetlight outages are referred for action within 24 hours of notification, and are addressed promptly. Results of the Annual Satisfaction Survey are monitored and there is an increasing trend in the percentage of respondents rating the lighting in the district as satisfactory (54% in 2007).	100% 58%

Road Safety

The aim of Council's road safety activities is to reduce the incidence and severity of crashes in the district. In line with the Government's Road Safety to 2010 strategy, Council's initiatives for safety address engineering, education, and enforcement issues.

Minor Safety Improvement works are engineering initiatives targeted at reducing the number of crashes as recorded in the Land Transport NZ database (CAS) or the tangible threat of crashes. The Road Safety Co-ordinator works closely with both local and neighbouring communities to help them develop and implement educational and promotional initiatives. While the Police carry out enforcement, Council staff work closely with them to coordinate with other safety initiatives.

To ensure safety activities are correctly targeting the causes of crashes and that works are prioritised correctly, Council undertakes detailed reviews of crash statistics and their historical trending at five yearly intervals. Crash reduction studies are undertaken on black spots and black routes as identified through the Land Transport NZ

database. Council completes safety audits on a sample of its capital projects to ensure that new works add to the safety improvement of the entire transportation network.

Council has implemented a safety management system to ensure that all decisions about maintenance and construction are made within the context of improving safety.

What we plan to do

Project

	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Intersection improvements	804,000	686,000
Stock underpasses	136,000	93,000
Lighting improvements	70,000	70,000
Safety projects (other)	252,000	767,000
Safety education	72,000	144,000

Variations between the LTCCP and the Annual Plan

The majority of the additional project-funding requirement arises from safety works associated with the Swan Road rural upgrade. Works were deferred from 2007/08 due to land purchase issues, necessitating a funding allocation from the 2008/09 road safety activity.

The additional safety education funding requirement results from Land Transport New Zealand delegating responsibility for Safety Education programme administration and safety education grant distribution to Council in 2007/08.

Key Projects

Key projects include an upgrade for the Te Kowhai/Duck Roads intersection. The project will include construction of turning bays.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
Implementation of annual Community Road Safety Programme (CRSP)	Quarterly CRSP report by Road Safety Education Contractor demonstrates satisfactory implementation of the Waikato District Council Road Safety Education Action Plan	Full implementation of the Waikato District Council Road Safety Action plan.
Regular monitoring of LTNZ crash statistics to ensure work programmes are targeted and address identified safety problems appropriately.	Review of network crash history, undertaken at five-year intervals. Random safety audits completed on at least two roading projects annually, with any resultant issues addressed.	Five-yearly review Two projects audited
An annual increase in the community's perception of and satisfaction with the safety of Waikato district roads.	Results of the Annual Satisfaction Survey are monitored and there is an increasing trend in the percentage of respondents rating the safety of roads as satisfactory (59% in 2007).	57%
The Safety Management System is implemented.	Annual audits of the Safety Management System are completed and any issues raised are addressed as appropriate.	Annual Audit

Bridges

Council is responsible for over 400 bridges and large culverts throughout the district, which serve as an important and vital component of the road network. Timely and appropriate maintenance is carried out to maximise the serviceable life of these structures. Generally, bridges and culverts are replaced when it is no longer viable or safe to maintain them.

When undertaking maintenance on culverts particular attention is paid to fish passage. When new culverts are installed they are constructed so that the entire culvert is passable by the aquatic life likely to be living in the watercourse. Environment Waikato has provided guidance on key watercourses, which currently or potentially support aquatic life, and existing culverts along these waters are modified to assist in supporting and maintaining the fish stocks.

The district has a number of single lane bridges which may be upgraded and widened overtime, particularly if they are impacting on safety, and as traffic volumes increase.

Where a structure is replaced the project can also involve road realignment to improve safety. Major capital improvement works also contribute to safety by upgrading the structure to current industry standards.

Council also aims to ensure that its bridge structures are at all times sound and therefore safe for the loads they are required to carry.

What we plan to do

Project

Project	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Bridge inspections	42,000	5,000
District wide bridge maintenance	430,000	215,000
Wrights Bridge replacement in Hakarimata Rd/Riverview Terrace	698,000	0
Culvert Replacement Taniwha Road	215,000	0
Bridge Replacement-Waitetuna Valley Rd	0	200,000

Variations between the LTCCP and the Annual Plan

The planned 2008/09 bridge superficial inspection cycle was advanced to 2007/2008 to correct a disparity with the inspection interval that would arise from following the planned programme.

A planned culvert replacement on Taniwha Road has been deferred to allow a bridge replacement on an unnamed road off Waitetuna Valley Road. This change was necessitated due to the deteriorated condition of the existing unnamed road bridge assuming a higher priority for the replacement.

Wrights bridge replacement has been deferred until Transit NZ can assist Council with the project because the Riverview Road/Hakarimata Road network regularly receives temporary traffic diversions from State Highway One.

Key Projects

Key projects include the replacement of an existing bridge located on an unnamed road off the Waitetuna Valley Road, the existing bridge capacity is restricted to light vehicles.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
Full compliance with Transit NZ standards for bridge construction and maintenance.	Biannual bridge inspection reports identify less than \$100,000 value of routine bridge repair.	Less than \$100,000
Prompt completion of scheduled bridge maintenance programmes.	All routine bridge maintenance work completed within one year of being identified, subject to funding.	100%
	All detailed bridge maintenance work completed within three years of being identified.	100%

Footpaths

This activity improves the quality of our pedestrian infrastructure by repairing or replacing damaged footpaths and installing new ones where appropriate to ensure that walking destinations are linked. Much of the districts' walking network is included in the road reserve (i.e. is placed alongside the road) while other walkways run off-road or into our many parks and reserves. To encourage more walking it is important that these walkways are connected and readily accessible. Where repairs and new installation of footpaths is adjacent to the road edge, the kerb and channel and associated drainage system is often repaired or installed in conjunction with the footpath works.

What we plan to do

Project	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Footpath repairs	351,000	130,000
New footpaths	117,000	410,000

Variations between the LTCCP and the Annual Plan

The footpath repair programme was accelerated during 2006/07 and 2007/08 to remedy existing defects concerning footpaths. This strategy became necessary following the results of a footpath condition survey carried out in 2006.

Council is providing additional expenditure on new footpath construction following completion of footpath maintenance programmes and the availability of Land Transport NZ subsidy for new footpath construction. Subsidy was unavailable until 2008.

Additional new footpath will be constructed using Land Transport NZ funding assistance.

Key Projects

Key projects include new footpaths on the following roads: Main Roads (Raglan), Violet Street (Raglan), Government Road (Raglan), Jordan Street (Ngaruawahia), Rotokauri Road (Rotokauri), SH1 (Taupiri South), School Road (Whatawhata), Horotiu Road (Horotiu) and Inglis Road (Glen Afton) on condition Land Transport NZ funding is secured.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
Footpaths are maintained in a safe serviceable condition.	All complaints (as recorded in Council's customer request management system) relating to the safety and serviceability of footpaths are responded to within 48 hours of receipt and any appropriate repair works are programmed and undertaken promptly.	100%

Service Level	Checking Progress	Target 2008/09
An annual increase in the community's perception of, and satisfaction with the footpaths in the district.	Results of the Annual Satisfaction Survey are monitored and there is an increasing trend in the percentage of respondents rating the district's footpaths as satisfactory	47%

Transportation Network Development and Maintenance

This activity is made up of a number of sub-activities, including:

- Pavement Maintenance
- Drainage Maintenance
- Kerb and Channel
- Carriageway Resurfacing
- Pavement Renewal
- Unsealed Roads
- Structure Planning

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Pavement and Drainage Maintenance, Kerb and Channel

Regular maintenance of the roading network ensures that the asset is maintained in a safe and serviceable condition, while extending the life of the asset to protect the investment that Council has made in it. Maintenance of the roading network includes addressing surface faults, which can present a hazard to the motorist, and ensuring that drainage is well maintained and keeps the pavement layers free of excess water. Maintenance of the road surface includes the repair of potholes and seal failures, as well as the regular grading of the unsealed roads. Drainage maintenance includes the clearing and renewing of side drains and the repair and replacement of drainage systems and installation of kerb and channel and small culverts. The surface of the road and the associated drainage is maintained in such a way that any flooding of traffic lanes is kept to a minimum. Important pavement and drainage maintenance activities include:

- Grading of unsealed roads
- Addition of metal to unsealed roads
- Repair of pavement faults including potholes and digouts
- Clearing of roadside shoulders and drains
- Repairs to, and replacement of, culverts less than two metres in diameter.
- Emergency works – attending to storm damage, flooding, slips, and other hazards such as fallen trees.

Carriageway Resurfacing, Pavement Renewal

Roads are a major component of Council's transportation system, and represent a significant investment. The sealed surface of a road waterproofs the underlying pavement and provides an all-weather skid resistant surface for vehicles. Pavement renewals are timed so that a road is reconstructed when it is no longer viable to maintain (that is, the cost to reconstruct the road is cheaper, or has more benefit than continuing to maintain it) and is therefore at the end of its useful life. Pavements also require upgrading for other reasons, for example, when traffic patterns have changed, or when crashes are occurring due to a fault in the road. When pavements are renewed the work can often extend into the adjoining verges, particularly in the rural areas. In these situations, level areas for walking can be provided where there is a demonstrated need for walking facilities or where walking can be encouraged. Improvement works associated with pavement renewal can include improvements to intersections, widening of the traffic lanes, increasing sight distance through earthworks where visibility is restricted, reviewing and modifying signage and road marking, traffic calming works to modify driver behaviour, and the provision of safe access for pedestrian and cycle traffic. Some of this work may be funded from different cost centres, including minor safety, but the works are completed as one project. Work is programmed based on computer modelling. The work to date indicates that on average 120km of resurfacing and 15km of pavement renewal per annum is a responsible service level over the next 10 years. The model will be run again during the life of this LTCCP and the results assessed against this current strategy.

Unsealed Roads

Unsealed roads are addressed through three categories of work:

- Seal extension – where the unsealed road is fully designed and upgraded to a safe sealed road standard.
- Unsealed upgrade – where the unsealed road is improved (often to a designed standard compatible with a future seal extension project) in terms of alignment, width, surface; but remains unsealed.
- Isolated improvements – where the existing road is upgraded to improve safety or to reduce future maintenance costs. This activity slowly lifts the overall standard of the unsealed network over time by carrying out earthworks to improve sight distance or increase width in localised areas, minor realignments, improvements to drainage, and the pavement or surfacing layers.

Structure Planning

The greater Hamilton City area is expected to experience 97 percent of the region's population growth, and this impacts on the district through high residential growth in the wards bordering Hamilton City. Subdivisional development impacts on the transport network by generating more road users in all modes, while also potentially changing the nature of an area if the expectations of the community change. For the transport infrastructure to be sustainable the network has to be upgraded to cope with the greater demand, and it must be constructed in a timely manner so that it is available as the demand comes on stream. In line with Council policy, developers must fund the bulk of the costs of upgrading the infrastructure to support the growth. To do this, Council has reviewed its Development Contributions Policy and will apply it under the Local Government Act 2002.

What we plan to do

Operating Maintenance

Project

Pavement and Drainage Maintenance and Kerb-Channel

	LTCCP 2008/2009 \$	Annual Plan 2008/2009 \$
Pavement and drainage maintenance	3,650,000	3,690,000
District wide kerb and channel	118,000	187,000
District wide capital major drainage	236,000	454,000

Carriageway Resurfacing and Pavement Renewal

120km per annum reseal	2,900,000	4,000,000
13km per annum area wide treatment	3,789,000	4,738,000
Thin asphalt surfacing	107,000	107,000

Area Wide Treatment (AWT) 2008/2009

Area wide treatment in 2008/09 will be selected from the following roads:

Blackett Road	Orini Road	Tauhei Road
Hakarimata Road	Ralph Street (Huntly)	Waerenga Road
Hetherington Road	Rotongaro Road	Waikokowai Road
Hooker Road	Rotowaro Road	Whitikahu Road
Island Block Road	Seddon Road	
Okaeria Road	Swan Road	

Reconstruction

Council plans to reconstruct a site on Seddon Road for a cost of \$210,000.

Unsealed Roads

Project

	LTCCP 2008/2009 \$	Annual Plan 2008/2009 \$
Cost of seal extension	3,280,000	3,445,000
Length of seal extension	7.5 km	7.5 km
Unsealed upgrades	1,200,000	107,000
Isolated improvements on rural unsealed roads	552,000	764,000

Unsealed Upgrades

Unsealed upgrades in 2008/09 will be selected from the following roads:

Mangiti Road
Ormsby Road

Seal Extension

Seal extensions in 2008/2009 will be selected from the following roads:

Mahuta Station Road	Tikotiko Road	Pukekapia Road
Waitetuna Valley Road	Valentine Road	Te Hutewai Road
Ruapuke Road	Te Papatapu Road	

Structure Plans

Structure Planning
Which includes Structure Plans for the following areas:
Raglan / Lorenzen Bay
Tamahere
Other growth areas

	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Structure Planning	2,018,000	1,893,000
Raglan / Lorenzen Bay	360,000	353,000
Tamahere	1,013,000	1,278,000
Other growth areas	645,000	262,000

Variations between the LTCCP and the Annual Plan

Additional major drainage funding has been allocated because the culvert and bridge inventory classifications have been realigned to follow Land Transport NZ guidelines. The culvert inventory table has increased and the bridge inventory table reduced accordingly.

Funding for unsealed upgrade projects has been reduced down to the maintenance component. Previously planned work will now be deferred or substituted with Isolated Improvements projects.

120km per annum reseal – The costs of reseal material have risen substantially since the LTCCP was prepared.

13km per annum area wide treatment (AWT) – The LTCCP allowed 12km of AWT in the 2008/09 year. The present state of Council's sealed road network requires an additional 1km of AWT to be undertaken.

Isolated Improvements – The volume of work included in this activity has increased to reflect the greater benefits to ratepayers than was realised when the LTCCP was prepared.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
An annual increase in the community's perception of and satisfaction with the Waikato district roads overall.	Results of the Annual Satisfaction Survey are monitored and there is an increasing trend in the percentage of respondents rating roads overall as satisfactory	66%
Roading assets are maintained in a serviceable and safe state. The number of requests is monitored over time and the analysis of them is used as a basis for continuous improvement.	All complaints (as recorded in Council's customer request management system) are monitored and are responded to within 24 hours of receipt and any appropriate repair works are programmed and undertaken promptly. The number and nature of requests is monitored over time and analysed to form a basis to target continuous improvement.	100% Declining trend in number of complaints
Sealed roads are scheduled for resurfacing in a timely manner (prior to a deterioration of waterproofing, and ability to provide skid resistance).	On average 120km of sealed roads are resurfaced each year; as supported by the pavement management system.	120km
Sealed roads are scheduled for pavement renewal in a timely manner (at the point where renewal has greater cost benefits than continued maintenance).	On average 12km of sealed roads are renewed each year; as supported by the pavement management system.	12km average per year
Contracts for projects are completed in accordance with the specifications.	Contracts are regularly monitored for performance and any non-performance is addressed promptly by the contractor and particularly within the specifications of the contract documents.	100% compliance with contract conditions
Seal extension works constructed to current industry standards, and are completed to approved budgets and timeframes.	Safety audits are completed on a selection of projects and any issues identified are appropriately addressed. Seal extension projects are completed to agreed budgets and timeframes.	Safety audits completed 100%
Council will develop and implement Structure Plans in identified growth areas.	Structure plans are developed for: - Raglan/Te Uku - Matangi/Eureka/Gordonton/ - Tauwhare/balance of Tamahere - Kainui/Te Kowhai/Whatawhata/ Horotiu - Te Kauwhata - Maramarua - Waikato Western Hills	At least two structure plans are completed

Passenger Transport

Council contributes funding to bus services that operate within the district. The administration of these services is carried out by Environment Waikato. The government, through Land Transport NZ, provides a subsidy on the operation of approved services. School bus runs are not part of this activity.

Council aims to support and encourage services where the community signals a need for them, where they will be supported by patronage, and where they can be provided at reasonable cost.

The management of service levels for the actual bus service lies with Environment Waikato. The services currently supported include:

- Hamilton to Huntly service
- Huntly internal service
- Meremere to Pukekohe service
- Raglan to Hamilton service

Council also maintains and provides bus stops and some bus shelters for these services.

What we plan to do

Council intends to maintain the four existing bus routes. Council will also investigate additional rural services.

Project	LTCCP	Annual Plan
	2008/2009	2008/2009
	\$	\$
Huntly internal passenger transport	10,000	12,000
Huntly to Hamilton passenger transport	102,000	189,000
Meremere to Pukekohe passenger transport	2,000	3,000
Raglan to Hamilton passenger transport	42,000	107,000
Investigation of new rural services	5,000	5,000
New bus shelters	11,000	24,000

Variations between the LTCCP and the Annual Plan

The local funding share requirement for the Raglan to Hamilton passenger transport operation has increased significantly due to changes to the level of service provided and tendering of the bus operation.

An additional funding allocation has been set aside for new bus shelter construction to take advantage of Land Transport New Zealand subsidy. This subsidy was unavailable at the time the LTCCP was prepared.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
The Council supports all well-patronised passenger transport services as identified and managed by Environment Waikato (EW).	The WDC Passenger Transport funding agreement with EW is reviewed annually. Passenger numbers are monitored throughout the year.	Annual Review Monitoring throughout the year

Regulatory

The major regulatory activities in regards to transportation include:

- Issuing of resource consents (related to transport)
- Parking enforcement
- Bylaws enforcement
- Management of road openings
- Rural fire control administration
- Rural (RAPID) and urban numbering

Issuing of resource consents

Council has statutory requirements on the District Plan and the Resource Management Act to process resource consents.

Parking

Council has parking time restrictions in Huntly, Ngaruawahia and Raglan.

An enforcement officer is on duty frequently but randomly in each of these towns to ensure that cars do not over-stay. A time limit on parking encourages short stays and increases the chances of other shoppers and visitors to the towns being able to find a park easily and conveniently.

Bylaws Administration

Council has several bylaws related to transport activities including the Livestock Movement Bylaw that must be administered and enforced in accordance with the relevant legislation.

Road Openings

Council has a requirement under the Local Government Act to manage people working on the road, particularly utility network operators working within the road reserve. The objectives of managing road openings are to ensure that people working in the road do so safely and do not present a hazard to the public or other road user, and that Council assets are reinstated properly on completion of any works.

Rural Fire Control Administration

Council provides a fire control service outside the urban fire districts to enable a quick response to be made to rural fires. This is achieved through co-operation with the New Zealand Fire Service and the use of Council and contractor resources. A District Fire Plan is updated annually, which details the responsibilities, resources and procedures that are used to meet these objectives.

How we know we are on track

Service Level	Checking Progress	Target 2008/09
<p>Roading-related resource consents are issued in accordance with legislative requirements.</p>	<p>Legislated processing times are met.</p>	<p>100%</p>
<p>Parking enforcement patrols are carried out as follows:</p> <ul style="list-style-type: none"> - Not less than 12 hours per month in Ngaruawahia and Huntly and, - Not less than eight hours per month in Raglan. 	<p>Average patrolling hours are reported on a monthly basis, showing:</p> <ul style="list-style-type: none"> - Not less than 12 hours per month in Ngaruawahia and Huntly and, - Not less than eight hours per month in Raglan 	<p>100%</p>
<p>Rural Fire - Council fulfils the requirements of the Waikato District Council Fire Plan</p> <ul style="list-style-type: none"> - October 2007 to September 2009. 	<p>The Fire Plan obtains a favourable audit from the National Rural Fire Authority (NRFA) every five years. Any issues raised by the NRFA during the audit or at any time are addressed promptly.</p>	<p>Favourable audit result</p>
<p>Adequate response time to notification of rural fires.</p>	<p>Rural fires are responded to within one hour of notification by a Rural Fire Officer.</p>	<p>100%</p>

Estimated Expenses and Revenue Statement - Transportation Services

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Activity Expenditure			
Bridges	1,309	931	1,473
Corridor Maintenance	2,666	2,718	2,961
Footpaths	374	736	176
Passenger Transport	248	174	317
Regulatory	539	500	659
Road Safety	236	90	164
Transport Network Administration	3,059	2,994	2,214
Transport Network Development & Maintenance	8,932	9,561	10,357
	17,363	17,704	18,321
Less:			
Internal Interest	209	179	67
Activity Expenditure	17,154	17,525	18,254
Activity Revenue			
Fees/Other Income	233	294	994
Financial Contributions	4,462	3,759	4,040
Grants/Subsidies	11,591	9,914	11,307
	16,286	13,967	16,341
Less:			
Internal Interest	50	50	57
Activity Revenue	16,236	13,917	16,284
Activity Surplus (Deficit)	(918)	(3,608)	(1,970)
Activity Surplus (Deficit) funded by			
Council Reserves	(700)	111	(253)
General Rate	(10,165)	(11,867)	(12,228)
Income Applied to Capital Works	9,961	8,148	10,623
Targeted Rate Reserves - Capital	(14)	0	(112)
	(918)	(3,608)	(1,970)

Estimated Capital Funding Requirements - Transportation Services

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Capital Expenditure			
Growth	1,808	2,254	2,171
Level of Service	6,437	5,635	6,365
Renewal	11,100	9,415	11,644
	19,345	17,304	20,180
Loan Repayments (internal and external)	1,647	1,782	1,097
Total Capital Funding Requirements	20,992	19,086	21,277
Funded By			
External Loans Raised	2,095	2,000	2,389
General Rate	3,819	2,620	1,529
Income Applied to Capital Works	9,961	8,148	10,623
Replacement Reserves	5,117	6,318	6,736
	20,992	19,086	21,277

Variations between the LTCCP and the Annual Plan

Bridge maintenance

Additional expenditure to reduce a backlog of overdue bridge and large culvert maintenance.

Footpath maintenance

Programmed maintenance works were brought forward, allowing a higher spend on capital works for 2008/09 than anticipated.

Transport network development and maintenance

Additional expenditure will occur to fund the maintenance and operating costs associated with additional reseals (120km in total).

Grants/ Subsidies

Land Transport New Zealand may increase funding to align with Council's Annual Plan.

Capital expenditure

- Inflation has increased the cost of capital works.
- Additional kilometres in Area Wide Treatment and reseals have also increased the capital expenditure value.

Council Controlled Organisations

The Council owns shares in three Council Controlled Organisations (CCOs). These organisations independently manage facilities and deliver services. The following information explains what the organisations do and how their performance is measured.

Council sought feedback from the community on our continued involvement in the Waikato Regional Airport Limited and Tanlaw Corporation. Council resolved to continue our shareholding in both organisations.

Tanlaw Corporation Limited

Why does it exist?

Tanlaw Corporation was established in 1992 as a wholly owned Council Controlled Organisation. Council wished to separate the development of its work programme and planning from the physical works. Tanlaw was established to achieve this and to operate as a profitable business for the benefits of the Council, and ultimately Waikato district ratepayers. The Council holds shares in this organisation as this operation provides roading and related services, which are seen as being part of the core business of Council. Since its formation, the company has traded profitably and provided significant dividends which supplement Council's income.

Tanlaw provides services to Council and a number of other clients. The relationship between Council and Tanlaw is arms' length and most of the work is fully contestable through the tender process.

What does it do?

Tanlaw's core business is civil engineering, road construction and maintenance, quarry operations, drainage and subdivision work and any associated business.

Performance measures

Measure	2009
Ratio of consolidated shareholder's funds to total assets	55%
Net profit after tax as a % of average shareholder's funds	5%
Debt / equity ratio	30:70
Interest coverage	2:1

Waikato Regional Airport

Why does it exist?

In December 1995, the Council along with four other local authorities purchased the Crown's 50% shareholding in the Waikato Regional Airport Ltd. The purchase increased Council's shareholding to 15.625%. Council considers that the airport is a significant infrastructural asset for the region and is important for economic growth and development. For this reason, the Council has elected to retain its shareholding. In addition, the Local Government Act defines shareholding in an airport as a strategic asset.

What does it do?

The company's objectives are to provide affordable, reliable and safe access to the air transport system and to enhance the economic development of the Waikato region on a commercially sound basis.

Performance measures	2009
Net profit after tax as a % of average shareholders funds	1.17%
Net profit after tax to total assets	.83%
Net profit before tax/interest to average shareholders' funds	4.99%
Debt/Equity ratio	24:76

A development plan and commercial area development plan have been agreed to by the Councils that have an ownership in the airport. These plans mean additional borrowing were undertaken. This loan is being met by uncalled capital from the shareholders. Waikato District Council's share of this uncalled capital is \$3,375,000 (this represents a liability to pay should the airport default on loan payments).

Local Authority Shared Services Limited

Local authorities of the Waikato Region have established Local Authority Shared Services (LASS) Ltd as a Council Controlled Organisation by way of a company, in which each local authority will have a single share. This company will be used as an umbrella for future development of shared services through the region. The company was established during 2005/06. LASS Ltd is jointly owned by the 13 local authorities of the region, being Waikato Regional Council (Environment Waikato), Hamilton City Council, Franklin District Council, Hauraki District Council, Matamata-Piako District Council, Otorohanga District Council, Rotorua District Council, South Waikato District Council, Taupo District Council, Thames-Coromandel District Council, Waikato District Council, Waipa District Council and Waitomo District Council.

Why does it exist?

The local authorities of the Waikato Region have worked closely together over a number of years on mutually beneficial joint projects. These projects have demonstrated the benefits that can be gained both in terms of outcomes achieved and reduction in costs to the community.

The Councils believe that the company will generate savings through economies of scale and through additional purchasing power and the ability to recover costs.

What does it do?

There are a number of services provided by local authorities, particularly in respect of information collection and management, where improved services at lower aggregate cost can be achieved by having a number of authorities participate in purchase or development of the infrastructure for the service, and ongoing operation of it. Historically, the above have been addressed by one Council developing the service and sharing it with others on an agreed basis.

LASS has currently three shared service activities operating, Shared Valuation Data Services, Waikato Regional Transport Model and Waikato Regional Aerial Photography. Waikato DC is a participant in the latter two.

Performance measures

The initial performance measures show best estimates and will be reviewed on a year-by-year basis to ensure that the products being offered continue to provide state of the art and cost effective processes for the shareholders.

Performance Targets:

Performance targets relate to the level of services that are current or under development. It is envisaged that these targets will change as new services are developed.

- Positive cash flow will be maintained so that the equity ratio is maintained at a minimum of 40 percent.
- Customers will be surveyed annually to ensure that there is at least 90 percent satisfaction with the services provided.
- Expenditure shall not exceed that budgeted by more than 5% unless prior approval is obtained from the Directors.
- The CEO will provide a written report on the business operations and financial position of the Local Authority Shared Services as a minimum on a six monthly basis.

Non-funded Projects

The following is a list of projects that Council believes are a priority for the District, however they are not provided for completion in the 2008/2009 year. These projects will be reviewed through the submission phase of the Draft Annual Plan along with submissions.

	\$
Huntly Footbridge Refurbishment (note: West approach to Footbridge budgeted at \$40,000 for painting in 2008/09)	1,000,000
Waerenga Bridge replacement	103,000
Tainui Bridge spalled concrete repair	250,000
Annebrooke Road construction	474,100
Drainage for Washer Road	150,000
Raglan Whale Bay wastewater collection and disposal (note: study, design, and consultation budgeted in 2008/09)	3,534,000
Te Kowhai Wastewater plant upgrade study	10,000
New Taupiri street lighting	11,000
Raglan Main Street upgrade - stage two	250,000
Huntly south of Main Rd to SH1 off ramp footpath and lighting upgrade	175,000
Raglan - Norrie Ave/Upper Bow St intersection beautification	100,000
Okete Quarry Lease Access	50,000
Demolish/Renovate Meremere Halls	250,000
Tainui Bridge Feature Lighting	120,000
Te Akau Volunteer Rural Fire Force grant for new building	20,000
Raglan Museum new curator	61,800
Flour Mill preservation (investigation only)	20,000

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Statement of Prospective Financial Performance

A forecast for the year ending 30 June 2008

	2007/08	2008/09	2008/09
	Annual Plan	LTCCP	Annual Plan
	\$000's	\$000's	\$000's
Operating Revenue			
Rates	34,297	36,549	37,373
Investment Income	1,955	1,344	1,279
Activity Revenue (Note 1)	9,562	5,777	7,025
Contributions	6,998	5,502	5,608
Subsidies	15,545	10,566	11,533
	68,357	59,738	62,818
Operating Expenditure			
Audit Fees	91	134	175
Depreciation	9,257	11,004	11,181
Employee Benefits	12,839	11,476	14,269
Finance Costs	1,505	1,227	2,222
Rates Remissions	354	381	347
Other Direct Operating Costs	20,707	20,532	20,550
	44,753	44,754	48,744
Operating Surplus (Deficit)	23,604	14,984	14,074

Note 1: All income from investment properties is rental and included in Activity Revenue.

Statement of Reconciliation Performance with Estimated Expenses and Revenue Statements

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Revenue			
Statement of Prospective Financial Performance	68,357	59,738	62,818
Consolidated Expenses and Revenue Statement	39,347	29,631	32,266
Difference	29,010	30,107	30,552
The difference is due to the following revenue items:			
Investment Income	1,955	1,344	1,279
Penalties	575	589	592
General Rate	26,480	28,174	28,681
	29,010	30,107	30,552
Expenditure			
Statement of Prospective Financial Performance	44,753	44,754	48,744
Consolidated Expenses and Revenue Statement	44,319	44,227	48,321
Difference	434	527	423
The difference is due to the following expenditure items:			
Rate Remissions	354	388	346
Finance Costs	29	27	1
Penalty Remissions	82	85	85
Asset Revaluation	16	64	30
Landfill Provision	(47)	(37)	(39)
	434	527	423

The difference is due to the above items being included in the Statement of Prospective Financial Performance but not in the Consolidated Cost of Service Statements.

Statement of Prospective Movements in Equity

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Equity at Start of Year	707,568	723,576	731,172
Asset Revaluation	0	34,816	49,657
Net Surplus for the Year	23,604	14,984	14,074
Total Recognised Revenue and Expenses	23,604	49,800	63,731
Equity at End of Year	731,172	773,376	794,903

Statement of Prospective Financial Position

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
ASSETS			
Current Assets			
Cash and Cash Equivalents	1,379	2,224	1,190
Trade and other Receivables	7,690	7,484	7,948
Financial Assets	75	79	61
Total Current Assets	9,144	9,787	9,199
Non-current Assets			
Financial Assets	3,421	3,340	5,361
Investment Properties	4,542	4,533	4,974
Intangible Assets	1,397	1,397	1,397
Property, Plant and Equipment	749,858	780,762	816,756
Total Non-current Assets	759,218	790,032	828,488
TOTAL ASSETS	768,362	799,819	837,687
LIABILITIES			
Current Liabilities			
Trade and Other Payables	7,109	7,077	7,135
Employee Entitlements Provision	25	27	26
Financial Liabilities	3,678	2,841	2,342
Total Current Liabilities	10,812	9,945	9,503
Non-current Liabilities			
Financial Liabilities	26,075	16,196	32,974
Employee Entitlement Provisions (Retire)	151	161	161
Landfill Aftercare Provision	152	141	146
Total Non-current Liabilities	26,378	16,498	33,281
TOTAL LIABILITIES	37,190	26,443	42,784
NET ASSETS	731,172	773,376	794,903
EQUITY			
Accumulated Balance	470,687	476,295	486,700
Restricted Reserves	16	16	16
Council Created Reserves	732	2,512	(1,207)
Asset Revaluation Reserves	259,737	294,553	309,394
TOTAL EQUITY	731,172	773,376	794,903

Statement of Prospective Cash Flows

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Cash Flows from Operating Activities			
Cash will be provided from:			
Rates	33,756	36,072	36,774
Subsidies	15,545	10,566	11,533
Contributions	6,998	5,502	5,608
Activity Revenue	9,280	5,850	7,396
Interest and dividends Received	1,833	1,226	614
	67,412	59,216	61,925
Cash will be applied to:			
Payments to Suppliers	21,382	21,234	21,375
Payments to Employees	12,590	11,308	14,000
Finance Costs	1,479	1,197	2,187
	35,451	33,739	37,562
Net Cash Inflow (Outflow) from			
Operating Activities	31,961	25,477	24,363
Cash Flows from Investing Activities			
Cash will be provided from:			
Sale of Property, Plant and Equipment (NOTE 1)	912	177	134
Loans Repayment from External Parties	94	75	74
	1,006	252	208
Cash will be applied to:			
Purchase of Property, Plant and Equipment (NOTE 1)	44,406	26,158	30,307
Loans to External Parties	0	0	0
	44,406	26,158	30,307
Net Cash Inflow (Outflow) from			
Investing Activities	(43,400)	(25,906)	(30,099)
Cash Flows from Financing Activities			
Cash will be provided from:			
Loans Raised	12,882	2,000	7,889
Cash will be applied to:			
Repayment of Loans	2,456	2,585	2,342
Net Cash Inflow (Outflow) from			
Financing Activities	10,426	(585)	5,547
Net Increase (Decrease) in Cash Held			
	(1,013)	(1,014)	(189)
Add Cash at Start of Year	2,392	3,238	1,379
Balance of Cash at End of Year	1,379	2,224	1,190

NOTE 1: The purchase and sale of Property, Plant and Equipment includes computer equipment, plant and furniture purchased through the Plant and Information Services departments. The income and expense have already been allocated across all Council activities within the Estimated Expense and Revenue Statements. There is a requirement to externally borrow funds as the reserve balances are lower due to the completion of major projects.

Estimated Expenses and Revenue Statement

A forecast for the year ending 30 June 2009

	2007/08 Annual Plan \$000's	2008/09 LTCCP \$000's	2008/09 Annual Plan \$000's
Activity Expenditure			
Community Assets	13,952	14,749	16,081
Corporate Services	3,870	3,509	3,734
Corporate and Council Leadership	4,195	4,294	4,473
Environmental Services	5,430	4,707	6,073
Transportation Services	17,363	17,704	18,321
	44,810	44,963	48,682
Less:			
Internal Interest	491	736	361
Activity Expenditure	44,319	44,227	48,321
Activity Revenue			
Community Assets	16,491	11,113	10,613
Corporate Services	3,592	2,060	2,038
Corporate and Council Leadership	103	30	33
Environmental Services	3,168	2,878	3,547
Transportation Services	16,286	13,967	16,341
	39,640	30,048	32,572
Less:			
Internal Interest	293	417	306
Activity Revenue	39,347	29,631	32,266
Activity Surplus (Deficit)	(4,972)	(14,596)	(16,055)
Activity Surplus (Deficit) funded by			
Asset Sales	(424)	0	0
Council Reserves	2,484	439	977
General Rate	(26,929)	(25,198)	(27,446)
Income Applied to Capital Works	18,716	9,541	11,498
Non Funded Depreciation	(84)	(131)	(90)
Targeted Rate Reserves - Capital	686	119	(332)
Targeted Rate Reserves - Operational	579	634	(662)
	(4,972)	(14,596)	(16,055)

Estimated Capital Funding Requirements

A forecast for the year ending 30 June 2009

	2007/08	2008/09	2008/09
	Annual Plan	LTCCP	Annual Plan
	\$000's	\$000's	\$000's
Capital Expenditure			
Growth	12,667	7,843	7,522
Level of Service	10,642	6,109	7,347
Renewal	15,937	10,898	13,708
	39,246	24,850	28,577
Loan Repayments (internal and external)	2,366	2,635	2,359
Total Capital Funding Requirements	41,612	27,485	30,936
Funded By			
Asset Sales	400	0	0
Council Reserves	3,382	1,808	1,188
External Loans Raised	6,315	2,000	5,085
General Rate	2,690	2,810	2,018
Income Applied to Capital Works	18,716	9,541	11,498
Internal Loans Raised	0	1,925	0
Replacement Reserves	9,133	8,939	9,663
Targeted Rate Reserves - Capital	700	65	720
Targeted Rate Reserves - Operational	276	397	764
	41,612	27,485	30,936

Statement of Accounting Policies

Reporting Entity

Waikato District Council is a territorial authority governed by the Local Government Act 2002 (LGA 2002). It has designated itself, for the purposes of complying with Generally Accepted Accounting Practice in New Zealand (NZ GAAP), as a Public Benefit Entity. Waikato District Council has full ownership of Tanlaw Corporation Limited, a Council Controlled Trading Organisation in terms of the LGA 2002.

Basis of preparation

The financial statements have been prepared in accordance with generally accepted accounting practice in New Zealand and the requirements of the LGA 2002. The financial statements are prepared under the historical cost basis, modified by the revaluation of land and buildings, certain infrastructural assets, investment property, and financial instruments except for equity instruments with no active market.

The accounting policies set out below have been applied consistently to all periods presented in the financial statements and in the preparation of the opening New Zealand equivalents to International Financial Reporting Standards (NZ IFRS) balance sheet. The financial statements incorporated in the Annual Plan have been prepared in compliance with NZ FRS-42; Prospective Financial Statements.

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$000). There are no standards, interpretations, and amendments that have been issued, but are not yet effective, that Council has not yet applied.

Basis of Consolidation

Council has not consolidated the prospective financial statements to include its subsidiary Tanlaw Corporation Limited and group because Council believes the consolidation does not enhance the understanding of Council's core activities and services.

Revenue

Revenue is measured at the fair value of the consideration received or receivable.

- Rates are set annually by a resolution from Council and relate to a financial year. Rates are

recognized when levied.

- Water billing revenue is recognised on an accrual basis. Unbilled sales, as a result of unread meters at year-end, are accrued on an average usage basis.
- Revenue from the sale of goods is recognized when the significant risks and rewards of ownership have been transferred to the buyer.
- Revenue from the rendering of services is recognized by reference to the stage of completion of the transaction at balance date, based on the actual service provided as a percentage of the total services to be provided.
- Land Transport New Zealand roading subsidies are recognised as revenue when conditions pertaining to eligible expenditure have been fulfilled. Other grants and bequests, and assets vested in Council, with or without conditions, are recognised as revenue when control over the asset is obtained.
- Rental income from investment properties is recognised as revenue on a straight-line basis over the term of the lease.
- Development and Financial Contributions are recognized at the later of a) when the Council is ready to provide the service for which the contribution was levied, or b) the event that will give rise to a requirement for a Contribution under the legislation.
- Interest income is recognized using the effective interest rate method.
- Dividends receivable are recognized on an accrual basis.

Borrowing costs

Borrowing costs are recognised as an expense in the income statement in the period in which they are incurred.

Grant expenditure

Non-discretionary grants are those grants that are awarded if the grant application meets the specified criteria. They are recognised as an expenditure when an application that meets the criteria for the grant has been received.

Discretionary grants are those grants where Council has no obligation to award on receipt of the grant application and are recognised as an expenditure when a successful applicant has been notified of Council's decision.

Finance leases

Leases in which substantially all the risks and rewards of ownership transfer to the lessee are classified as finance leases. Finance leases are recognised as assets and liabilities on the balance sheet at the lower of the fair value of the leased assets and the present value of the minimum lease payments. The leased assets are depreciated as if the assets were owned.

Operating leases

Leases other than finance leases are operating leases. Payments made under operating leases are recognised in the income statement on a straight-line basis over the term of the lease. Payments received where the Council is lessor are also recognised in the income statement on a straight-line basis over the term of the lease.

Cash and cash equivalents

Cash and cash equivalents comprise cash balances, call deposits, and other short-term highly liquid investments with maturities of three months or less. Bank overdrafts that are repayable on demand and form an integral part of Council's cash management are included as a component of cash and cash equivalents for the purpose of the Prospective Statement of Cash Flows, and in current liabilities on the balance sheet.

Trade and other receivables

Trade and other receivables are recorded at fair value, and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off when identified.

Community loans are treated as Loans and receivables, which are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are initially recognised at fair value, and are subsequently stated at amortised cost using the effective interest method.

Contract Payments and Contract Retentions due but not paid in respect of completed contract work are recognised as Accounts Receivable. Where the payment of retentions is uncertain, the estimated associated costs are provided for.

Financial assets

The classification of financial assets depends on the purpose for which the investments were acquired.

The classification of investments at initial recognition and re-evaluation of this designation is determined annually at balance date.

Investments in bank deposits are initially measured at fair value and later at amortised cost using the effective interest method. Gains and losses when the asset is impaired or derecognised are recognised in the Prospective Statement of Financial Performance.

Council's investments in the Waikato Regional Airport Limited, NZ Government Insurance and Local Authority Shared Services are classified as available-for-sale financial assets and are stated at cost.

Impairment of financial assets

At each balance sheet date, Council assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired. Any impairment losses are recognised in the Prospective Statement of Financial Performance.

Non-current assets held for sale

Non-current assets held for sale are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. Non-current assets held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Any impairment losses for write-downs of the non-current assets held for sale are recognized in the Prospective Statement of Financial Performance. Any increases in fair value (less costs to sell) are recognized up to the level of any impairment losses that have been previously recognised.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognized.

Property, plant and equipment

Property, plant and equipment consist of the following:

- Operational assets: these include land, buildings, improvements, library books, plant and equipment, furniture, computers, motor vehicles and assets held under finance lease.
- Restricted assets: these are parks and reserves owned by Council which provide a benefit or service to the community, and can only be disposed of after following a rigorous legal and public consultation process.

- Infrastructure assets: these are the fixed utility systems owned by Council. Each asset class includes all items that are required for the network to function. For example, wastewater reticulation includes reticulation piping and wastewater pump stations.

Council's pensioner housing, which are held for service delivery objectives, are accounted for as property, plant and equipment.

Property, plant and equipment are shown at cost or valuation, less accumulated depreciation and impairment losses.

Additions

All additions are recognised at cost. When an asset is acquired at no cost, or for a nominal cost, it is recognised at fair value as at the date of acquisition (optimised depreciated replacement cost is used for infrastructural assets vested).

Assets under construction

Assets under construction are not depreciated. The total cost of a project is transferred to the relevant asset class on its completion and then depreciated.

Disposals

Gains and losses on disposals are determined as the difference between the net proceeds, if any, and the carrying amount of the asset. These are included in the Prospective Statement of Financial Performance. When revalued assets are sold, the amounts included in the asset revaluation reserves in respect of those assets are transferred to retained earnings.

Depreciation

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their costs or revalued amounts, net of their residual values, over their estimated useful lives. The useful lives and associated depreciation rates of major classes of assets have been estimated as follows:

	Useful Life (Years)	Depreciation Rate
Audio-Visual Materials and Electronic Games	5	20%
– Libraries		
Buildings	20 - 100	1% - 5%
Vehicles	6.6	15%
Library Books	8	12.5%
Computers (including intangible assets)	4 – 7	14% – 25%
Office Equipment	3 – 10	10% - 33%
Furniture and Fixtures	10	10%
Water Treatment	10 – 100	1% - 10%
Water Reticulation	10 – 80	1.25% - 10%
Wastewater	8 – 100	1% - 12.5%
Drainage	35 – 100	1% - 2.8%
Urban Stormwater	35 – 100	1% - 2.8%
Roading		
Pavement – sealed	65 – 100	1% - 1.5%
Pavement (basecourse)		
- sealed	65 – 100	1% - 1.5%
- unsealed metal	20	5%
Surface Water Channel	20 - 80	1.25% - 5%
Culverts	80	1.25%
Guardrails/Barriers	40 - 80	1.25% - 2.5%
Footpaths	15 – 80	1.25% - 6.7%
Street Lighting	20	5%
Bridges	60 - 100	1% - 1.67%
Signs	20	5%

The residual value, depreciation method, and useful life of an asset are reviewed, and adjusted if appropriate, at each balance sheet date.

Section 100 of the LGA 2002 provides an exemption in cases where it would not be financially prudent to meet the level of estimated expenses, taking into consideration service levels and the useful lives of assets.

Council has consulted with the community signaling that it proposes not to fund depreciation on community rural halls. The reason for not funding depreciation on these assets is that they are considered non-strategic and will not be replaced once they are no longer useful.

Revaluation

Land, buildings and infrastructural assets will be revalued on an annual basis. Other property, plant and equipment are stated at historical cost less accumulated depreciation.

For the purposes of calculating depreciation, land, both operational and restricted, and operational buildings are valued with reference to their highest and best use by Valuation and Management Services Ltd (Registered Valuers) as at 1 January 2007. Roading infrastructural assets are valued at optimised depreciated replacement cost by Opus International Consultants Ltd (Registered Valuers), as at 1 July 2007. Utilities infrastructural assets are valued at optimised depreciated replacement cost by Maunsell Limited (Registered Valuers) as at 1 July 2007. Restricted buildings are valued by Maunsell Limited (Registered Valuers) as at 1 July 2005. Properties valued by their components are valued at fair value, with reference to their highest and best use by Quotable Value (Registered Valuers) as at 30 June 2005. The incremental revaluation from 2006/07 has been reflected in Property, Plant and Equipment balances in 2008/09. Council assesses the carrying values of these assets which do not differ materially from their fair values at balance date.

The results of revaluing are credited or debited to an asset revaluation reserve for that class of asset. Where this results in a debit balance in the asset revaluation reserve, this balance is expensed in the Prospective Statement of Financial Performance. Any subsequent increase on revaluation that offsets a previous decrease in value recognised in the Prospective Statement of Financial Performance will be recognised first in the Prospective Statement of Financial Performance up to the amount previously expensed, and then credited to the revaluation reserve for that class of asset.

Land under roads and paper roads were valued as at 1 July 2000, based on the average value of land in the Waikato district. Under NZ IFRS Council has elected to use the fair value of land under roads as at 1 July 2000 as deemed cost. Land under roads is no longer revalued.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Intangible assets

Acquired computer software licenses are capitalised on the basis of costs incurred to acquire and bring to use the specific software. Costs associated with maintaining computer software are recognised as an expense when incurred. Costs that are directly associated with the development of software for internal use by the Council are recognised as an intangible asset. Direct costs include the software development employee costs and an appropriate portion of relevant overheads. This asset class, which is amortised on a straight-line basis, has a useful life of 4 to 7 years and the amortisation rates are between 14% to 25%.

Consent costs for capital works are recognised at cost, and amortised over the life of the consents.

The amortisation charge for each period is recognised in the Prospective Statement of Financial Performance.

Investment property

Properties leased to third parties under operating leases are classified as investment property unless the property is held to meet service delivery objectives, rather than to earn rentals or for capital appreciation. Investment property is measured initially at cost, including transaction costs. After initial recognition, Council measures all investment properties at fair value as determined annually by an independent valuer. Gains or losses arising from a change in the fair value of investment properties are recognised in the Prospective Statement of Financial Performance.

Impairment of non-financial assets

Non-financial assets that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is depreciated replacement cost for an asset where the future economic benefits or service potential of the asset are not primarily dependent on the asset's ability to generate cash inflows and where the entity would, if deprived of the asset, replace its remaining future economic benefits or service potential.

If an asset's carrying amount exceeds its recoverable

amount, the asset is impaired and the carrying amount is written down to the recoverable amount. For revalued assets, the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the Prospective Statement of Financial Performance.

For assets not carried at a revalued amount, the total impairment loss is recognised in the Prospective Statement of Financial Performance.

The reversal of an impairment loss on a revalued asset is credited to the revaluation reserve. However, to the extent that an impairment loss for that class of asset was previously recognised in the Prospective Statement of Financial Performance, a reversal of the impairment loss is also recognised in the Prospective Statement of Financial Performance.

For assets not carried at a revalued amount (other than goodwill), the reversal of an impairment loss is recognised in the Prospective Statement of Financial Performance.

Employee benefits

Provision is made in respect of the liability for annual leave, long service leave, sick leave, and retirement gratuities. Sick leave is provided for based on unused sick leave entitlement that can be carried forward at the balance sheet date, to the extent that Council anticipates it will be used by staff to cover those future absences. Other employee benefits are provided for based on actual entitlement.

Provisions

A provision is recognised in the balance sheet when Council has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits, the amount of which can be reliably estimated, will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability. The increase in the provision due to the passage of time is recognized as an interest expense.

Borrowings

Borrowings are initially recognised at their fair value. After initial recognition, all borrowings are measured at amortised cost using the effective interest method.

Equity

Equity is the community's interest in Council and is measured as the difference between total assets and total liabilities. Public equity is disaggregated and classified into a number of reserves to enable clearer identification of the specified uses that Council makes of its accumulated surpluses.

The components of equity are:

- Accumulated funds
- Restricted reserves
- Council reserves
- Targeted rate reserves
- Asset revaluation reserves

Reserves are a component of equity generally representing a particular use to which various parts of equity have been assigned. Reserves may be legally restricted or created by Council.

Restricted reserves are those reserves subject to specific conditions accepted as binding by Council and which may not be revised by Council without reference to the Courts or third party. Transfers from these reserves may be made only for certain specified purposes or when certain specified conditions are met.

Council-created reserves are reserves established by Council decisions. Council may alter them without reference to any third party or the Courts. Transfers to and from these reserves are at the discretion of Council.

Goods and Services Tax (GST)

All items in the financial statements are exclusive of GST with the exception of Accounts Receivable and Accounts Payable which are stated with GST included. When GST is not recoverable as an input tax, it is recognised as part of the related asset or expense.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of receivables or payables in the Prospective Statement of Financial Position.

The net GST paid to, or received from the IRD, including the GST relating to investing and financing activities is classified as an operating cash flow in the statement of cash flows.

Landfill post-closure costs

Council has a legal obligation to provide on-going maintenance and monitoring services at its landfill sites. A provision is recognised as a liability in the financial statements. The provision is measured based on the present value of estimated future cash outflows expected to be incurred, taking into account future events including new legal requirements and known improvements in technology. The discount rate used is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to Council.

Estimated expense and revenue statements & estimated capital funding requirements

The Estimated Expense and Revenue Statements report on the net cost of services for significant activities of Council, and are represented by the cost of providing the services less all revenue that can be allocated to these activities.

Cost allocation policy

Direct costs are those costs directly attributable to a significant activity. Indirect costs are those costs which cannot be identified in an economically feasible manner with a specific significant activity. Direct costs are charged directly to significant activities. Indirect costs are charged to significant activities based on cost drivers and related activity/usage information. The costs of internal services not directly charged to activities are allocated as overheads using appropriate cost drivers such as actual usage, staff numbers and floor area.

Prospective financial statements

The purpose for the preparation of the prospective financial statements is to enable ratepayers, residents and any other interested parties to obtain information about the expected future financial performance, position and cash flows of Waikato District Council for the period identified. The information contained in these statements may not be appropriate for purposes other than that as previously described. The preparation of prospective financial statements requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about the carrying values of assets and liabilities that are not

readily apparent from other sources. Actual results may vary from these estimates and the variations may be material.

In preparing the 2008/2009 Annual Plan and its related financial statements, the following assumptions were adopted:

- interest rates on new loans raised during the period will be 7.65%
- interest earned on funds invested during the period will be 6.75%
- Council will continue to perform its current activities
- the present estimates of depreciation are adequate
- the growth in the district will equate to an additional \$500,000 of General Rate and UAGC combined.

These assumptions follow those that were agreed as part of the Long-Term Council Community Plan and are subject to considerable uncertainty given the volatility of the financial markets. The assumptions will be reviewed during the year and the financial reporting will be amended accordingly.

Funding Impact Statement

The Local Government Act introduces the concept of a Funding Impact Statement, which outlines how the activities contained in the Annual Plan will be funded.

All rates quoted in the Funding Impact Statement are inclusive of GST

Revenue and Financing Mechanism

The revenue and financing mechanisms to be used by the Council, including the amount to be produced by each mechanism are as follows:

	Annual Plan Charge\$ 2007/2008 \$000	LTCCP Charge\$ 2008/2009 \$000	Charge\$ 2008/09 \$000
General Rate	23,546	25,140	25,403
Uniform Annual General Charge	6,244	6,558	6,863
TOTAL	29,790	31,698	32,266
Fees and Other Charges	10,757	6,972	8,093
Rates Penalties	646	666	665
Investment Income	2,062	1,512	1,481
Financial Contributions	7,873	6,191	6,309
Grants and Subsidies	17,488	11,887	12,860
Sale of Property, Plant & Equipment	1,026	199	151
Loan Repayment from External Parties	94	75	74
External Borrowing	12,882	2,000	7,889
TOTAL	52,828	29,502	37,552
Total Targeted Rates:	8,077	8,745	9,116
DD Austins	5	5	3
DD Blairs	1	1	1
DD Churchill East	25	25	25
DD Greenhill Rd	2	1	1
DD Guests	2	2	2
DD Hills	1	1	1
DD Hopuhopu	4	3	4
DD Horohoro	13	13	13
DD Huntly West	5	2	1
DD Island Block	4	4	2
DD Kimihia Pumped	1	1	1
DD Kirikiriroa Horsham Downs	5	4	6
DD Kirikiriroa Komakorau	2	2	1
DD Lake Waikare Frost	1	1	1
DD Lake Waikare Nikau	1	1	1
DD Lake Waikare Ohinewai	1	1	1
DD Lake Waikare Rangiriri	1	1	1

		Annual Plan Charge\$ 2007/2008 \$000	LTCCP Charge\$ 2008/2009 \$000	Charge\$ 2008/09 \$000
DD	Lake Waikare West	4	4	4
DD	Mangati	1	1	1
DD	Mangawara	2	2	1
DD	Matangi	22	22	22
DD	Meremere East	23	23	20
DD	Meremere West	2	2	1
DD	Ngaruawahia North	1	1	1
DD	Ohinewai	1	1	1
DD	Okowhau	4	4	2
DD	Orchard Road	2	2	1
DD	Pukekapia No 1	1	1	1
DD	Pukekapia No 2	1	1	0
DD	Pukeroro	1	1	1
DD	Rangiriri	5	5	4
DD	Ruawaro No 1 Central	1	1	1
DD	Ruawaro No 1 East	2	2	1
DD	Ruawaro North	2	2	0
DD	Ruawaro West	1	1	1
DD	Swan Road	40	40	56
DD	Tamahere	11	12	12
DD	Tamahere Rural	0	0	128
DD	Te Kowhai	2	2	2
DD	Travers Road	1	1	1
DD	Vrsaljkos	1	1	1
CF	Eureka Hall	5	5	5
CF	Gordonton Hall	9	9	10
CF	Horsham Downs Hall	7	7	7
CF	Huntly	113	64	114
CF	Huntly Pool	6	0	4
CF	Maramarua Hall	6	6	6
CF	Matangi Hall	16	16	16
CF	Meremere Hall	4	4	4
CF	Ngaruawahia Hall	29	29	29
CF	Ohinewai Hall	3	3	3
CF	Orini Hall	4	4	4
CF	Puketaha Hall	6	6	6
CF	Raglan Hall	27	27	27

		Annual Plan Charge\$ 2007/2008 \$000	LTCCP Charge\$ 2008/2009 \$000	Charge\$ 2008/09 \$000
CF	Ruawaro Hall	6	6	6
CF	Tamahere Hall	51	55	63
CF	Taupiri Hall	10	10	10
CF	Tauwhare Hall	6	6	6
CF	Te Akau/Waingaro Hall	4	4	4
CF	Te Hoe Hall	3	3	3
CF	Te Kowhai Hall	18	18	18
CF	Te Mata Hall	4	4	4
CF	Whitikahu Hall	4	4	8
R	General District	1,229	1,596	1,495
R	Raglan	70	75	121
R	Te Mata / Te Uku	17	0	17
USW	Huntly	0	203	0
USW	Ngaruawahia	0	190	0
USW	Raglan	341	361	337
USW	Te Kauwhata	0	19	0
USW	District Wide	298	0	350
W	Huntly	0	509	0
W	Ngaruawahia	0	421	0
W	Raglan	0	321	0
W	Southern Districts	364	416	416
W	Gordonton	5	3	3
W	Tauwhare Pa	16	17	17
W	Taupiri	0	13	0
W	Te Akau	0	7	0
W	North Waikato	0	113	0
W	Western Districts	9	9	9
W	District Wide	1,287	0	1,378
WW	Huntly	0	637	0
WW	Matangi	0	26	0
WW	Meremere	0	94	0
WW	Ngaruawahia	0	358	0
WW	Raglan	0	583	0
WW	Taupiri	0	96	0
WW	Tauwhare Pa	0	22	0
WW	Te Kauwhata	0	155	0
WW	Te Kowhai	0	10	0

		Annual Plan Charge\$ 2007/2008 \$000	LTCCP Charge\$ 2008/2009 \$000	Charge\$ 2008/09 \$000
WW	Maramarua	0	4	0
WW	District Wide	1,818	0	2,198
WbyM	Hopuhopu	48	50	50
WbyM	Huntly	0	248	0
WbyM	Southern Districts	796	856	856
WbyM	Gordonton	4	4	4
WbyM	Western District	29	55	28
WbyM	Ngaruawahia	0	105	0
WbyM	Raglan	0	22	0
WbyM	Taupiri	0	54	0
WbyM	Te Akau	0	1	0
WbyM	North Waikato	0	502	0
WbyM	District Wide	1,090	0	1,078
CWC	Te Kauwhata	20	0	0
CWC	Taniwharau Street	0	0	10
CWC	Taupiri	90	86	47
CWC	Rangiriri	0	16	17

W – Water, WW – Wastewater, USW – Urban Stormwater, DD – Land Drainage, R – Refuse, CF – Community Facilities, WbyM – Water by Meter, CWC – Capital Works Contribution

Variations between LTCCP and Annual Plan

- Targeted Rates for Utilities have changed from separate rates for each water, wastewater or stormwater scheme to a District Wide Rate for each category of service.
- The District Wide costs are generally higher than predicted in the LTCCP. For detailed explanations of these increases refer to the comments in the Community Assets section of the Annual Plan.
- There has been an addition to the Targeted Rates for Recycling and Waste Minimisation with a charge being levied for the provision of the recycling point for Te Mata / Te Uku area.

Rate Types

Rates may be levied by General Rate, Uniform Annual General Charge or Targeted Rates (either on the basis of value or as a fixed charge). The following rates are to be set by Council for the financial year commencing 1 July 2008 and ending 30 June 2009.

General Rate

A General Rate will be set on the capital value of rateable properties. The General Rate required to undertake the work programme outlined in this Annual Plan will be \$240.51 per \$100,000 of the capital value. (\$227.46 in 2007/2008). This level is based on the existing rating databases and a review of the number and value of properties, which may be added to the rating base, prior to setting the rate based on an effective date of 30 June.

Differential Rating

Historically, Council is not in favour of differential rating for General Rate. Council believes that some of the rating inequities are removed through the capital value rating system and therefore does not consider it appropriate to introduce differential rating.

Rating of Utilities

By legislation, Council is required to value the assets of utility companies. This includes gas, electricity and telecommunication networks as well as Council-owned networks for water, wastewater and stormwater.

After considerable debate, Council elected to fully rate these assets. Several utility companies made submissions on rating issues but, after considering the issues raised, Council is still of the opinion that fully rating is the only fair and equitable approach to adopt. Council does not consider that utility assets have a significantly different pattern of rating benefit to justify a differential rate. Council does not intend to charge utility operators targeted rates because of the nature of the assets – mainly pipelines and power poles. These assets are not connected to water, wastewater or stormwater systems. In addition, infrastructural assets do not require a refuse collection.

Uniform Annual General Charge (UAGC)

A UAGC of \$375.00 (\$355.00 in 2007/2008), which is not linked to property values, will be assessed per rating unit for the 2008/2009 year.

The UAGC includes \$10.00 that is transferred to the District Wide Community Facilities Reserve to assist with work in this area. The District Wide Community Facilities Reserve is used to fund such projects as land purchases for reserve purposes, development of public toilets and assistance with community halls.

Council considered and agreed on a range of services which a UAGC might cover. The appropriate services are viewed as people-related, rather than property-related.

The \$375.00 UAGC will contribute towards the funding of people-related services, which include Libraries, Parks and Reserves, Public Cemeteries, Public Swimming Pools, Public Toilets, Community Centres, Community Liaison, Grants and Donations, Safer Communities, Animal Control, Civil Defence and Safety, Building Control, Environmental Health, Resource Management Planning, Environmental Consents Planning, Area Offices and Democracy/Local Government.

Council considered that the public portion of all the activities listed could legitimately be funded by way of UAGC. In practice this is not legally possible as the Local Government (Rating) Act 2002 (LGRA) restricts the level at which the UAGC can be set.

At \$375.00, the UAGC is set at approximately 16.5% of the legislative maximum, (which is 30%). Council considered this was fair and equitable and took into account the needs of our diverse community. Council has proposed a significant increase in the UAGC for the coming year as a means of bringing equity back into its rating following the impact of the last district revaluation.

Targeted Rates

Targeted Rates are set on each rateable property within a defined rating area to cover the operation, maintenance and part of the capital costs of:

- halls, community centres and community facilities
- land drainage and urban stormwater
- refuse collection, recycling and disposal
- wastewater collection, treatment and disposal
- water supplies.

Council has chosen to set the Targeted Rates on a fixed charge basis - in other words, all properties that receive the service pay a set amount, regardless of property value. The exceptions to this are land drainage which is levied on a set dollar amount per hectare and water by meter which is charged by consumption. Council adopts the following as

definitions for the differential categories for the 2008/2009 financial year:

- Residential - any part of a rating unit that is used primarily for residential purposes.
- Commercial - any part of a rating unit that is not categorised as residential.

Rating of Separately Used or Inhabited Parts of a Rating Unit

Objective

To fairly apportion charges to properties containing multiple residences where it is equitable to do so.

Conditions and Criteria

The Council will raise multiple charges against each separately inhabited part of a rating unit.

The basis of a unit of occupancy is that which can be separately let and permanently occupied. For the purpose of this charge, where the occupancy is an accessory one or is ancillary to another property or part thereof, no separately used part exists. For example:

- Not separately used parts of a rating unit:
 - A residential sleep-out or granny flat without independent kitchen facilities.
 - A hotel room with or without kitchen facilities.
 - Motel rooms with or without kitchen facilities.
 - Individual storage garages/sheds/partitioned areas of a warehouse.
 - Individual offices/premises of partners in a partnership.
- These are separately used parts of a rating unit:
 - Houses/Flats/Apartments.
 - Flats which share kitchen/bathroom facilities.

Details of individual Targeted Rates are as follows:

Community Facilities

The Council has set a Targeted Rate for the purpose of covering the costs of maintenance and operation of community facilities in the respective defined rating areas. This charge is set per rating unit within the ward boundary. The Targeted Rates are specific to individual areas and are set as a fixed charge across each area.

Area	Annual Plan Charge\$ 2007/2008 \$	LTCCP Charge\$ 2008/2009 \$	Charge\$ 2008/09 \$
Huntly	40.00	25.00	40.00
Huntly pool rural catchment area	15.00	0.00	15.00
Ngaruawahia	15.00	15.00	15.00
Raglan	15.00	15.00	15.00

The Huntly Community Facilities rate is to be retained as \$40 for 10 years (ending 2017/18) to assist with the costs of the pool-covering project.

Community Centres

The Council has set a Targeted Rate for the purpose of covering the costs of maintenance and operation of halls, other facilities and community centres in the respective defined rating areas. This charge is set per separately used

or inhabited portion of a property within the defined hall/community centre area. The Targeted Rates are specific to individual areas and are set as a fixed charge across each area. The rates are differentiated in that residential parts are charged. This is taking into account that commercial parts do not use this service.

Area	Annual Plan Charge\$ 2007/2008 \$	LTCCP Charge\$ 2008/2009 \$	Charge\$ 2008/09 \$
Eureka	25.00	25.00	25.00
Gordonton	22.50	22.50	25.00
Horsham Downs	25.00	25.00	25.00
Maramarua	22.50	22.50	22.50
Matangi	22.50	22.50	22.50
Meremere	22.50	22.50	22.50
Ohinewai	22.50	22.50	22.50
Orini	25.00	25.00	25.00
Puketaha	25.00	25.00	25.00
Ruawaro	27.50	27.50	27.50
Tamahere*	60.00	60.00	66.00
Taupiri	22.50	22.50	22.50
Tauwhare	25.00	25.00	25.00
Te Akau / Waingaro	22.50	22.50	22.50
Te Hoe	22.50	22.50	22.50
Te Kowhai	35.00	35.00	35.00
Te Mata	22.50	22.50	22.50
Whitikahu**	22.50	22.50	50.00

* The Tamahere hall rate has increased from \$60 to \$66 to reduce the outstanding loan repayment term to 15 years.

** The Whitikahu Community Centre charges have increased this year by \$27.50. This amount is required for the repayment of a loan to be obtained for upgrading the centre.

Council invoices and collects the following rates on behalf of the mentioned Councils.

Hall/Community Centre

	Annual Plan Charge\$ 2007/2008 \$	Charge\$ 2008/2009 \$
Franklin District Council Charge (per dwelling unit)		
Glen Murray	33.75	33.75
Mangatangi	22.50	22.50
Naike	40.00	40.00
Matamata-Piako District Council (charge on land value)		
Hoe-O-Tainui	0.0000294	0.0000294
Tauhei	0.000063	0.000063

Waipa District Council (per dwelling)

Fencourt	14.00	14.00
Koromatua	20.00	20.00
Hautapu	17.50	17.50

District Refuse

The Council has set a Targeted Rate for the purpose of covering the costs of household refuse collection, recycling and disposal where the refuse collection service is provided (excluding Raglan and Te Mata/Te Uku). This charge is set per separately used or inhabitable portion of a property or building and is set as a fixed charge.

	Annual Plan Charge\$ 2007/2008 \$	LTCCP Charge\$ 2008/2009 \$	Charge\$ 2008/09 \$
District Refuse (excluding Raglan and Te Mata/Te Uku)	105.00	134.00	108.00

Raglan Recycling and Waste Minimisation

The Council has set a Targeted Rate for the purpose of covering the costs of recycling and waste minimisation where the service is provided in Raglan. This charge is per separately used or inhabitable portion of a property or building and is set as a fixed charge.

	Annual Plan Charge\$ 2007/2008 \$	LTCCP Charge\$ 2008/2009 \$	Charge\$ 2008/09 \$
Raglan Recycling and Waste Minimisation	56.00	44.00	71.00

Te Mata / Te Uku Recycling Collection Point

The Council has set a Targeted Rate for the purpose of covering the costs of recycling and waste minimisation collection points for the Te Mata and Te Uku area. The Targeted Rate is levied on a defined rating area. This charge is set per rating unit and is set as a fixed charge.

	Annual Plan Charge\$ 2007/2008 \$	LTCCP Charge\$ 2008/2009 \$	Charge\$ 2008/09 \$
Te Mata / Te Uku Recycling Collection Point	23.00	0.00	23.00

Water Supply

The Council has set a Targeted Rate for water supply based on the provision (connected to the supply) or availability (property situated within 100 metres of any part of the waterworks) of a water supply service to land.

The Targeted Rates are set as a fixed charge per connection or 50% of this fixed charge for availability in the main urban centres. The charges are differentiated taking into account the extent of use of the water supply service.

Properties with meters are charged 25% of the Connected Rate as they contribute through their consumption charges. Non-metered commercial properties and commercial properties with accommodation are charged 100% of the Connected Rate.

The charges for Southern and Western Districts are excluded from the District Wide Targeted Rate as they are supplied from Hamilton City and the charging regime is different.

Area Connected	Connected/ Available	Annual Plan Charge\$	LTCCP Charge\$	Charge\$
		2007/2008	2008/2009	2008/09
		\$	\$	\$
Gordonton	Connected	114.00	119.00	119.00
Southern Districts	Connected	239.00	249.00	249.00
Tauwhare Pa	Connected	391.00	407.00	407.00
Western Districts	Connected	150.00	150.00	150.00
District Wide	Available	100.00	0.00	109.00
District Wide	Connected	200.00	0.00	218.00
District Wide - meter	Connected	50.00	0.00	54.50
District Wide – commercial non-meter	Connected	300.00	0.00	218.00

The District Wide Targeted Rates apply to the following places (the charge is shown for comparison only) :

Huntly Residential	Connected	200.00	179.00	218.00
Huntly Residential	Available	100.00	89.50	109.00
Huntly Commercial – no meter	Connected	300.00	179.00	218.00
Huntly Commercial – meter	Connected	50.00	179.00	54.50
Huntly Rural – meter	Connected	50.00	125.00	54.50
Ngaruawahia Residential	Connected	200.00	211.00	218.00
Ngaruawahia Residential	Available	100.00	105.00	109.00
Ngaruawahia Commercial – no meter	Connected	300.00	211.00	218.00
Ngaruawahia Commercial – meter	Connected	50.00	211.00	54.50
Ngaruawahia Rural – meter	Connected	50.00	125.00	54.50
Raglan Residential	Connected	200.00	186.00	218.00
Raglan Residential	Available	100.00	93.00	109.00
Raglan Commercial -no meter	Connected	300.00	282.00	218.00
Raglan Commercial – meter	Connected	50.00	282.00	54.50
Raglan Rural – meter	Connected	50.00	125.00	54.50
Taupiri	Connected	50.00	68.00	54.50
Te Akau South - meter	Connected	50.00	305.00	54.50
Northern Waikato Urban	Connected	50.00	158.00	54.50
Northern Waikato Rural	Connected	50.00	226.00	54.50

In previous years the Targeted Rate was set separately for each water supply scheme, however, Council effected a change in policy through the 2007/2008 Annual Plan process whereby the Targeted Rate for water supply is changed to a District Wide Targeted Rate as per the above.

Water by Meter

The Council has set a Targeted Rate for water according to the quantity of water consumed by any person receiving the same as measured or controlled by meter.

The District Wide Targeted Rate has been set across all water supply schemes on a per cubic metre basis. The Targeted Rate is differentiated, with Genesis Power Company paying 80% of the Targeted Rate and Northern Waikato paying \$1.00 per cubic metre in 2007/2008 increasing by 4 cents per year until 2011/2012 when the rate will be the same as the District Wide Targeted Rate. They are differentiated by area to take into account the different cost structures of providing water. Water by Meter rates are applicable per six month usage.

The charges for Southern and Western Districts are excluded from the District Wide Targeted Rate as they are supplied from Hamilton City and the charging regime is different.

Area	Annual Plan	LTCCP	
	Charge\$	Charge\$	Charge\$
	2007/2008	2008/2009	2008/09
	\$	\$	\$
Gordonton	1.05	1.03	1.03
Southern Districts	1.05	1.03	1.03
Western Districts	1.05	1.03	1.03
District Wide	0.78	0	0.88
District Wide – Genesis	0.62	0	0.70
District Wide – Northern Waikato	1.00	0	1.04

The District Wide Targeted Rates apply to the following places (the charge is shown for comparison only) :

Taupiri	0.78	0.74	0.88
Te Akau South	0.78	0.79	0.88
Northern Waikato	1.00	0.93	1.04
Huntly Commercial (first 123 cubic metres)	0.78	0.01	0.88
Huntly Commercial (after 123 cubic metres)	0.78	0.74	0.88
Huntly Rural	0.78	0.74	0.88
Huntly – Genesis Power Station	0.62	0.61	0.70
Ngaruawahia Commercial (first 133 cubic metres)	0.78	0.01	0.88
Ngaruawahia Commercial (after 133 cubic metres)	0.78	0.74	0.88
Ngaruawahia Rural	0.78	0.74	0.88
Raglan Commercial (first 190 cubic metres)	0.78	0.01	0.88
Raglan Commercial (after 190 cubic metres)	0.78	0.74	0.88
Raglan Rural	0.78	0.74	0.88

In previous years the Targeted Rate for water consumption was set separately for each water supply scheme, however, Council effected a change in policy through the 2007/2008 Annual Plan process whereby the Targeted Rate for water consumption is changed to a District Wide Targeted Rate as per the above.

Wastewater

The Council has set a Targeted Rate for wastewater based on the provision (connected to the supply) or availability (property situated within 30 metres of a public wastewater drain - to which it is capable of being effectively connected) of the service.

The Targeted Rates are set as a fixed charge per connection or 50% of this fixed charge for availability in the main urban centres. There are three levels of differentiation; charges for properties in Maramarua, Matangi, Meremere,

Taupiri and Te Kowhai will decrease by \$20 per year from 2009/2010 until the rate is the same as the District Wide Targeted Rate, properties in Raglan and Te Kauwhata will be charged \$325 in 2007/2008 and from 2008/2009 \$375 each year until it is the same as the District Wide fixed charge per connection rate.

The three levels of differentiation are as follows:

Zone A - Huntly, Ngaruawahia

Zone B - Raglan, Te Kauwhata, Rangiriri

Zone C - Maramarua, Matangi, Meremere, Te Kowhai, Taupiri

Taupiri is further differentiated with the charge for 2008/2009 set at 75% of the District Wide rate as a part charge was raised in 2005/2006 for the wastewater scheme which was not operational until 2007.

Area	Connected/ Available	Annual Plan Charge\$	LTCCP Charge\$	Charge\$
		2007/2008	2008/2009	2008/09
		\$	\$	\$
District Wide - Zone A	Connected	221.00	0.00	250.00
District Wide - Zone A	Available	110.50	0.00	125.00
District Wide - Zone B	Connected	325.00	0.00	375.00
District Wide - Zone B	Available	162.50	0.00	187.50
District Wide - Zone B Rangiriri	Connected	0.00	0.00	281.00
District Wide - Zone C	Connected	458.00	0.00	496.00
District Wide - Zone C	Available	229.00	0.00	248.00
District Wide - Zone C Taupiri	Connected	343.50	0.00	372.00

The District Wide Targeted Rates apply to the following places (the charge is shown for comparison only):

Area	Connected/ Available	Annual Plan Charge\$	LTCCP Charge\$	Charge\$
		2007/2008	2008/2009	2008/09
		\$	\$	\$
Huntly	Connected	221.00	225.00	250.00
Huntly	Available	110.50	112.50	125.00
Maramarua	Connected	458.00	496.00	496.00
Matangi	Connected	458.00	496.00	496.00
Meremere	Connected	458.00	486.00	496.00
Ngaruawahia **	Connected	221.00	189.00	250.00
Ngaruawahia **	Available	110.50	94.50	125.00
Raglan	Connected	325.00	346.00	375.00
Raglan	Available	162.50	173.00	187.50
Rangiriri*	Connected	0.00	0.00	281.00
Taupiri*	Connected	343.50	496.00	372.00
Te Kauwhata	Connected	325.00	320.00	375.00
Te Kauwhata	Available	162.50	160.00	187.50

Area	Connected/ Available	Annual Plan Charge\$ 2007/2008 \$	LTCCP Charge\$ 2008/2009 \$	Charge\$ 2008/09 \$
Te Kowhai	Connected	458.00	496.00	496.00
Te Kowhai	Available	229.00	248.00	248.00

* Rangiriri charges have been adjusted to 75% of the normal annual charge as the scheme will only be operational for part of the year.

* Taupiri charges have been adjusted to reflect prior year fees paid and the period the scheme has been operating.

** Including Horotiu

In previous years the Targeted Rate was set separately for each wastewater supply scheme, however, Council effected a change in policy through the 2007/2008 Annual Plan process whereby the Targeted Rate for wastewater supply is changed to a District Wide Targeted Rate as per the above.

Wastewater Pan

The Council has set a Targeted Rate for wastewater based on the provision of services (connected to the supply) for each of the third and subsequent pans. As per Note 4 of the Local Government (Rating) Act 2002 this rate will not apply to residential properties. This Targeted Rate is differentiated based on the use to which the land is put.

The following are the differential land use definitions for wastewater in relation to the third and subsequent pans:

Non-rateable: Organisations classified by the Act as fully non-rateable or organisations deemed by Council to be non-profitable are charged 10% of the connected rate for the third and subsequent pans in accordance with the aim of Council to assist non-profit organisations.

Assistance for the Elderly: Organisations deemed by Council to be supportive of the elderly, including Retirement Homes, Rest Homes and Council owned Pensioner Flats are charged 20% of the connected rate for the third and subsequent pans in accordance with the Council aim of assisting with the elderly.

Commercial: Commercial organisations (such as motels, clubs such as the Raglan Club, RSAs and Workingmens Clubs), hotels and retail/business premises and other organisations are charged 50% of the connected rate for the third and subsequent pans for the additional use they make of the wastewater systems.

	Annual Plan Charge\$ 2007/2008 \$	LTCCP Charge\$ 2008/2009 \$	Charge\$ 2008/09 \$
District Wide Zone A			
Non-rateable	22.00	23.00	25.00
Assistance for the Elderly	44.00	45.00	50.00
Commercial	110.50	112.50	125.00
District Wide Zone B			
Non-rateable	33.00	35.00	38.00
Assistance for the Elderly	65.00	69.00	75.00
Commercial	162.50	173.00	187.50

	Annual Plan Charge\$ 2007/2008 \$	LTCCP Charge\$ 2008/2009 \$	Charge\$ 2008/09 \$
District Wide Zone C			
Non-rateable	46.00	32.00	50.00
Assistance for the Elderly	92.00	64.00	100.00
Commercial	229.00	160.00	248.00

The District Wide Targeted Rates apply to the following places (the charge is shown for comparison only):

	Annual Plan Charge\$ 2007/2008 \$	LTCCP Charge\$ 2008/2009 \$	Charge\$ 2008/09 \$
Huntly Wastewater Pans			
Non-rateable	22.00	23.00	25.00
Assistance for the Elderly	44.00	45.00	50.00
Commercial	110.50	112.50	125.00
Matangi Wastewater Pans			
Non-rateable	46.00	50.00	33.00
Assistance for the Elderly	92.00	99.00	75.00
Commercial	229.00	248.00	187.50
Ngaruawahia Wastewater Pans			
Non-rateable	22.00	19.00	25.00
Assistance for the Elderly	44.00	38.00	50.00
Commercial	110.50	94.50	125.00
Raglan Wastewater Pans			
Non-rateable	33.00	35.00	38.00
Assistance for the Elderly	65.00	69.00	75.00
Commercial	162.50	173.00	187.50
Te Kauwhata Wastewater Pans			
Non-rateable	33.00	32.00	38.00
Assistance for the Elderly	65.00	64.00	75.00
Commercial	162.50	160.00	187.50

Urban Stormwater

The Council has set a Targeted Rate for urban stormwater based on the availability of drainage to land and it is set on a fixed charge basis.

The District Wide Targeted Rate will be differentiated for Raglan to take into account the different cost structures of providing stormwater reticulation in different areas.

	Annual Plan Charge\$ 2007/2008	LTCCP Charge\$ 2008/2009	Charge\$ 2008/09
	\$	\$	\$
District Wide	64.00	0.00	74.50
Raglan	210.00	216.00	201.50

The District Wide Targeted Rates apply to the following places (the charge shown is for comparison only).

	Annual Plan Charge\$ 2007/2008	LTCCP Charge\$ 2008/2009	Charge\$ 2008/09
	\$	\$	\$
Huntly	64.00	76.00	74.50
Ngaruawahia	64.00	113.00	74.50
Te Kauwhata	64.00	54.00	74.50

Tamahere Rural Stormwater

The Council has set a Targeted Rate for Tamahere Rural Stormwater based on the availability of drainage to land. This Targeted Rate is specific to the Tamahere stormwater rating area and is set on a fixed charge basis across the scheme.

Council has set another Targeted Rate for extensions to the existing stormwater infrastructure to ensure that the potential for high water flows to cause erosion in the gully system is minimized. This Targeted Rate is specific to the Tamahere structure plan rating area and is set on a fixed charge basis across the area for a period of 10 years.

In addition to these targeted rates, ratepayers will also incur a Land Drainage targeted rate.

	Annual Plan Charge\$ 2007/2008	LTCCP Charge\$ 2008/2009	Charge\$ 2008/09
	\$	\$	\$
Tamahere	12.13	12.13	12.13
Tamahere stormwater infrastructural development	0.00	0.00	175.31

Capital Works Contribution

The Council has set a Targeted Rate for the purpose of covering the capital cost and interest charges of work not met by a lump sum contribution. The Targeted Rates are differentiated taking into account the extent of use of the service, and are set on a fixed charge basis across each scheme. For schemes other than Te Kauwhata Water and Taniwharau Street Wastewater, Council provides ratepayers with an option on whether to pay for the cost of the the capital work by lump sum contribution or by rates over a period of years.

Te Kauwhata Water Contributions

A Targeted Rate was set for the purpose of covering the capital cost and interest charges of work not met by a lump sum contribution for the Te Kauwhata Water Supply. This rate was charged for the last time in the 2007/08 rating year.

	Annual Plan Charge\$ 2007/2008	LTCCP Charge\$ 2008/2009	Charge\$ 2008/09
	\$	\$	\$
Te Kauwhata	200.00	0.00	0.00

Taniwharau Street Wastewater Contributions

A Targeted Rate was set for the purpose of covering the capital cost and interest charges of work not met by a lump sum contribution for the Taniwharau/Miria Te Kakara Streets Wastewater.

This Targeted Rate applies until, and including, the rating year 2012/2013.

	Annual Plan Charge\$ 2007/2008	LTCCP Charge\$ 2008/2009	Charge\$ 2008/09
	\$	\$	\$
Taniwharau Street	0.00	0.00	704.60

Taupiri Wastewater Contributions

A charge of \$2,531.25 per property was made for the purpose of covering the capital cost of the wastewater system.

There are two available payment methods as outlined below:

1. Payment over the year 1 July 2008 to 30 June 2009, in three instalments.
2. Payment over 10 years. The annual payment will comprise \$225.00 capital per year from 1 July 2007 to 30 June 2017 plus GST and interest on the outstanding portion of the lump sum at the start of each rating year. Interest is currently charged at 9.0% per annum, however, this may change should interest rates change during the period. There will be the option at the start of each rating year to pay off the outstanding amount less interest.

	Annual Plan Charge\$ 2007/2008	LTCCP Charge\$ 2008/2009	Charge\$ 2008/09
	\$	\$	\$
Taupiri – Lump sum	2531.25	2278.13	2278.13
Taupiri Loan	437.08	417.72	446.77

Rangiriri Wastewater Contributions

A charge of \$2,812.50 per property will be made for the purpose of covering the capital cost of the wastewater system.

There are two available payment methods as outlined below:

1. Payment over one rating year 1 July 2008 to 30 June 2009, in three instalments.
2. Payment over 10 years. The annual payment will comprise \$250.00 capital per year from 1 July 2008 to 30 June 2018 plus GST and interest on the outstanding portion of the lump sum at the start of each rating year. Interest is currently charged at 9.0% per annum, however, this may change should interest rates change during the period. There will be the option at the start of each rating year to pay off the outstanding amount less interest.

	Annual Plan Charge\$ 2007/2008 \$	LTCCP Charge\$ 2008/2009 \$	Charge\$ 2008/09 \$
Rangiriri – Lump sum	0.00	2531.25	2812.50
Rangiriri Loan	0.00	464.13	521.72

The Tauwhare Pa wastewater scheme has been delayed for a year.

Land Drainage

The Council has set a Targeted Rate for land drainage based on the degree of benefit received from the drainage system. This charge is on a land area basis (per hectare), which reflects the level of the benefit. The Targeted Rates are specific to individual land drainage schemes.

Annual Plan Charges for 2007/2008 Area Classification	A	B	C	D	E	F
	\$	\$	\$	\$	\$	\$
Bells *	0	0	43.54	0	0	0
Austins	29.47	18.42	7.37	0	0	0
Blairs	18.49	13.21	5.28	2.64	0	0
Churchill East	61.66	49.33	37.00	0	0	0
Greenhill	12.49	10.93	7.81	0	0	0
Guests	11.65	7.77	0	0	0	0
Hills	20.17	14.41	5.76	2.88	0	0
Hopuhopu	12.58	8.39	4.19	1.40	0	0
Horohoro	26.25	18.75	7.50	3.75	0	0
Huntly West	5.58	3.99	1.59	0.80	0	0
Island Block	49.09	24.55	12.27	0	0	0
Kimihia Pumped	34.77	17.38	0	0	0	0
Horsham Downs	0	0	26.49	13.25	0	2.65
Komakorau	0	0	28.82	14.41	0	1.44
Lake Waikare subdivisions:						
Frost	9.56	4.78	2.39	1.20	0	0
Nikau	9.94	8.28	6.62	0	3.38	1.69
Ohinewai	30.05	15.03	7.51	3.76	0	0
Rangiriri	8.77	5.26	1.75	0	0	0
West	9.21	7.37	3.69	1.84	0	0
Mangawara	4.12	2.57	2.06	0.51	0	0
Mangati	6.50	4.33	2.17	0	0	0

Matangi	11.88	0	0	0	0	0
Meremere East	60.89	45.67	30.45	15.22	0	0
Meremere West	25.01	18.76	12.51	6.25	0	0
Ngaruawahia North	17.57	0	0	0	0	0
Ohinewai	30.05	15.03	7.51	3.76	0	0
Okowhau	42.67	24.38	12.19	6.10	0	0
Orchard Road	56.92	45.54	0	0	0	0
Pukekapia No 1	5.22	2.61	1.30	0	0	0
Pukekapia No 2	3.27	1.63	0.82	0	0	0
Pukeroro	9.95	6.64	4.98	0	0	0
Rangiriri	70.22	58.52	35.11	0	0	0
Ruawaro No 1 Central	44.27	31.62	0	0	0	0
Ruawaro No 1 East	0	10.32	6.88	3.44	0	0
Ruawaro North	30.85	22.04	8.82	0	0	0
Ruawaro West	5.23	3.92	2.61	1.31	0	0
Swan Road	0	102.54	68.37	34.17	0	0
Tamahere	2.97	0	0	0	0	0
Te Kowhai	26.07	19.55	9.78	6.52	3.26	1.63
Travers Road	49.51	33.01	24.76	0	0	0
Vrsaljkos	26.73	0	13.37	0	0	0

LTCCP Charges for 2008/09
Area Classification

	A	B	C	D	E	F
	\$	\$	\$	\$	\$	\$
Bells *	0	0	34.18	0	0	0
Austins	29.47	18.42	7.37	0	0	0
Blairs	18.49	13.21	5.28	2.64	0	0
Churchill East	61.66	49.33	37.00	0	0	0
Greenhill	12.49	10.93	7.81	0	0	0
Guests	11.65	7.77	0	0	0	0
Hills	20.17	14.41	5.76	2.88	0	0
Hopuhopu	12.58	8.39	4.19	1.40	0	0
Horohoro	26.25	18.75	7.50	3.75	0	0
Huntly West	5.58	3.99	1.59	0.80	0	0
Island Block	49.09	24.55	12.27	0	0	0
Kimihia Pumped	34.77	17.38	0	0	0	0
Horsham Downs	0	0	26.49	13.25	0	2.65
Komakorau	0	0	28.82	14.41	0	1.44
Lake Waikare subdivisions:						
Frost	9.56	4.78	2.39	1.20	0	0
Nikau	9.94	8.28	6.62	0	3.38	1.69
Ohinewai	30.05	15.03	7.51	3.76	0	0
Rangiriri	8.77	5.26	1.75	0	0	0
West	9.21	7.37	3.69	1.84	0	0
Mangawara	4.12	2.57	2.06	0.51	0	0
Mangati	6.50	4.33	2.17	0	0	0
Matangi	11.88	0	0	0	0	0
Meremere East	60.89	45.67	30.45	15.22	0	0
Meremere West	25.01	18.76	12.51	6.25	0	0
Ngaruawahia North	17.57	0	0	0	0	0

Ohinewai	30.05	15.03	7.51	3.76	0	0
Okowhau	42.67	24.38	12.19	6.10	0	0
Orchard Road	56.92	45.54	0	0	0	0
Pukekapia No 1	5.22	2.61	1.30	0	0	0
Pukekapia No 2	3.27	1.63	0.82	0	0	0
Pukeroro	9.95	6.64	4.98	0	0	0
Rangiriri	70.22	58.52	35.11	0	0	0
Ruawaro No 1 Central	44.27	31.62	0	0	0	0
Ruawaro No 1 East	0	10.32	6.88	3.44	0	0
Ruawaro North	30.85	22.04	8.82	0	0	0
Ruawaro West	5.23	3.92	2.61	1.31	0	0
Swan Road	0	102.54	68.37	34.17	0	0
Tamahere	2.97	0	0	0	0	0
Te Kowhai	26.07	19.55	9.78	6.52	3.26	1.63
Travers Road	49.51	33.01	24.76	0	0	0
Vrsaljkos	26.73	0	13.37	0	0	0

**Charges for 2008/09
Area Classification**

	A	B	C	D	E	F
	\$	\$	\$	\$	\$	\$
Bells *	0	0	43.54	0	0	0
Austins	17.39	10.86	4.34	0	0	0
Blairs	9.26	6.61	2.64	1.32	0	0
Churchill East	61.66	49.33	37.00	0	0	0
Greenhill	10.21	8.93	6.38	0	0	0
Guests	11.65	7.77	0	0	0	0
Hills	20.17	14.41	5.76	2.88	0	0
Hopuhopu	14.75	9.83	4.92	1.64	0	0
Horohoro	26.25	18.75	7.50	3.75	0	0
Huntly West	1.86	1.33	0.53	0.27	0	0
Island Block	18.42	9.21	4.60	0	0	0
Kimihia Pumped	34.77	17.38	0	0	0	0
Horsham Downs	0	0	32.47	16.23	0	3.25
Komakorau	0	0	14.41	7.21	0	0.72
Lake Waikare subdivisions:						
Frost	9.56	4.78	2.39	1.20	0	0
Nikau	12.74	10.62	8.49	0	4.25	2.12
Ohinewai	30.05	15.03	7.51	3.76	0	0
Rangiriri	4.39	2.63	0.88	0	0	0
West	9.21	7.37	3.69	1.84	0	0
Mangawara	3.09	1.93	1.54	0.39	0	0
Mangati	3.71	2.47	1.24	0	0	0
Matangi	11.65	0	0	0	0	0
Meremere East	53.76	40.32	26.88	13.44	0	0
Meremere West	12.51	9.38	6.25	3.13	0	0
Ngaruawahia North	18.97	0	0	0	0	0
Ohinewai	30.05	15.03	7.51	3.76	0	0
Okowhau	24.38	13.93	6.96	3.48	0	0
Orchard Road	18.98	15.19	0	0	0	0
Pukekapia No 1	3.35	1.67	0.84	0	0	0
Pukekapia No 2	0	0	0	0	0	0

Pukeroro	4.90	3.27	2.45	0	0	0
Rangiriri	62.25	51.87	31.12	0	0	0
Ruawaro No 1 Central	22.15	15.82	0	0	0	0
Ruawaro No 1 East	0	6.07	4.05	2.02	0	0
Ruawaro North	0	0	0	0	0	0
Ruawaro West	0	0	0	0	0	0
Ruawaro Furniss	0	18.42	12.28	0	0	0
Swan Road	0	142.41	94.94	47.47	0	0
Tamahere	2.97	0	0	0	0	0
Te Kowhai	19.20	14.40	7.20	4.80	2.40	1.63
Travers Road	68.11	45.41	34.05	0	0	0
Vrsaljkos	21.38	0	10.69	0	0	0

* Council collects this rate on behalf of Franklin District Council

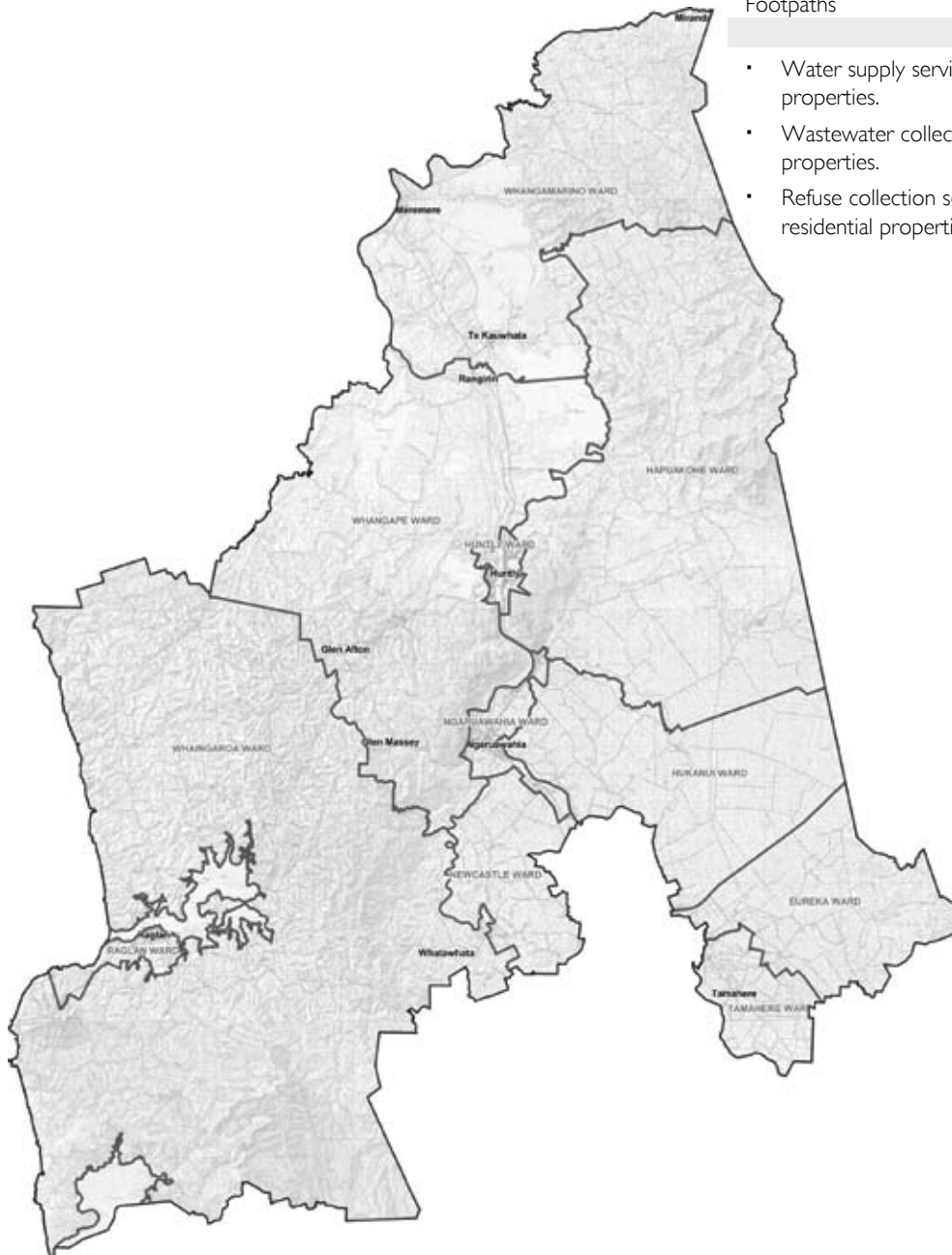
The Waikato District Area

Area 318,893 ha

Population (usually resident - census)

1981	35,037
1986	36,705
1991	37,557
1996	39,108
2001	39,852
2006	43,959
Councillors and Mayor	14
Community Board members	45
Staff (full-time equivalent)	192
Rateable assessments approx.	19,500
Total length of roads	1,667 km
<i>Sealed roads</i>	
- Rural	1,058 km
- Urban	141 km
<i>Unsealed roads</i>	
- Rural	464 km
- Urban	4 km
Footpaths	122 km

- Water supply services are provided to 11,000 properties.
- Wastewater collection services are provided to 6,990 properties.
- Refuse collection services are provided to 14,153 residential properties.



Council Members



Peter Harris
His Worship the Mayor
(07) 824 8633



Clint Baddeley
Deputy Mayor
Raglan
(07) 825 8194
(021) 155 3778



Rod Wise
Hukanui
(07) 824 3421



Allan Morse
Ngaruawahia
(07) 824 8268



Moera Solomon
Ngaruawahia
0800 104 412



Rob McGuire
Eureka
(07) 824 3696



Shirley Boyde
Huntly
(07) 828 8540



Graeme Tait
Huntly
(07) 828 8864



Rodney Dixon
Whaingaroa
(07) 825 4581



Wally Hayes
Tamahere
(07) 856 6616



Dynes Fulton
Hapuakohe
(07) 824 4865



George Vickers
Whangamarino
(07) 826 3884



Noel Smith
Newcastle
(07) 824 8300



Allan Sanson
Whangape
(07) 826 6801

Council Structure

MAYOR AND COUNCIL

Council Controlled Organisations (CCOs)
 Tanlaw Corporation Ltd
 Waikato Regional Airport Ltd
 Local Authority Shared Services Ltd

COMMUNITY BOARDS AND COMMUNITY COMMITTEES

COMMUNITY BOARDS:

Huntly

Frank McNally (Chair)
 Shirley Boyde*
 Claire Gregson
 Shelley Lynch
 Bryce Mounsey
 James Read
 Graeme Tait*
 Bob Tukiri

Raglan

Peter Storey (Chair)
 Clint Baddeley*
 Leanna Darby
 Terry Gibbs
 Sarah Harihari
 Rangimonehu Kereopa
 Priscilla Spooner

Ngaruawahia

Bryce Sherson (Chair)
 Toni Barton
 John Deacon
 Patricia Forsyth
 Maria Henry
 Allan Morse*
 Moera Solomon*
 Joe Wright

Taupiri

Joanne Jerome-Leota (Chair)
 Lorraine Bridgeman
 Major Herewini
 Howard Lovell
 Allan Morse*
 Bernie Nelley
 Moera Solomon*
 John Tamati

Meremere

Jim Katu (Chair)
 Pat Carr
 Dudley Creed
 Elaine Hautau
 Vaughan Hemara
 Melanie Innes
 Sonia Katu
 Irene Mtakwa
 Darren Te Huia
 June Te Huia
 Hayley Thompson
 George Vickers*

Te Kauwhata

Kevin Peach (Chair)
 Noel Bunn
 Brenda Buxton
 Keith Dawson
 Toni Grace
 Clare Harding
 Gerald Jackson
 Freda Stead
 George Vickers*

Council works with other groups and committees in the following areas:

- Tamahere
- Matangi
- Eureka
- Gordonton
- Newstead
- Rangiriri
- Te Kowhai
- Ohinewai
- Glen Afton/Pukemiro
- Glen Massey
- Tauwhare

STANDING COMMITTEES

Mayor Peter Harris is ex officio on all committees

Community Services

Cr Graeme Tait (Chair)
 Cr Clint Baddeley (Deputy)
 Cr Shirley Boyde
 Cr Wally Hayes
 Cr Rob McGuire
 Cr Moera Solomon
 Cr George Vickers

Finance and Corporate

Cr Allan Morse (Chair)
 Cr George Vickers (Deputy)
 Cr Rodney Dixon
 Cr Wally Hayes
 Cr Allan Sanson
 Cr Graeme Tait
 Cr Rod Wise

Hearings

Cr Rod Wise (Chair)
 Cr Graeme Tait (Deputy)
 Cr Dynes Fulton
 Cr Allan Morse
 Cr Noel Smith
 Cr Moera Solomon

Policy

Cr Dynes Fulton (Chair)
 Cr Moera Solomon (Deputy)
 All Councillors

Roading

Cr Allan Sanson (Chair)
 Cr Dynes Fulton (Deputy)
 Cr Clint Baddeley
 Cr Shirley Boyde
 Cr Rodney Dixon
 Cr Rob McGuire
 Cr Noel Smith

Rural Ward Discretionary Fund

Mayor Peter Harris (Chair)
 Cr Rodney Dixon (Deputy)
 Cr Dynes Fulton
 Cr Wally Hayes
 Cr Rob McGuire
 Cr Allan Sanson
 Cr Noel Smith
 Cr George Vickers
 Cr Rod Wise

*indicates a Council appointment to the Board

Management Team



Ian Gooden
Group Manager

Richard Bax
Group Manager

Gavin Ion
Chief Executive

Nath Pritchard
Group Manager

Mike Garrett
Group Manager

Transportation Services

Bridges
Footpaths
Litter
Parking
Rooding
Road Safety
Rural Fires
Street Cleaning
Street Lighting
Stock Crossings

Community Assets

Cemeteries
Drainage
Libraries
Parks and Reserves
Public Swimming Pools
Public Toilets
Refuse
Waste Minimisation
Wastewater
Water Supply

Chief Executive's Group

Communications
Corporate Planning
Human Resources
Economic Development

Environmental Services

Animal Control
Building Control
Environmental Health
Development Planning
Resource Management
Abandoned Vehicles
Monitoring
Structure Plans

Corporate Services

Civil Defence
Customer Services
Contracts
Finance and Treasury
Information Services
Legal Services
Property
Safer Communities
Secretariat

Recent Appointments



Jo Ireland
Communications Manager



Anna Bolton
Human Resources Manager